



Voice of Small, Emerging Diversity Owned Businesses Since 1984

Skanska to Break Ground on New South Lake Union Tower

Tim Newcomb
ENR Pacific Northwest contributor

Skanska slides in as the first developer to try out a new rezone in Seattle's South Lake Union that allows taller towers than previously allotted for. And they did it by breaking ground on Wednesday, Oct. 16, on the new 400 Fairview 13-story tower with 320,000 sq ft of office space and 17,000 sq ft of ground-floor retail.

Designed by Seattle's SkB Architects, the new structure aims to create flexible, open floor plans and ample natural daylight from the side. To get Seattleites into the beautiful outdoors, even while working, outdoor decks on the fourth, 13th and 14th floors hand out views of the mountains and waters.

The ground-floor retail will feature a "Euro-styled hall" focused on small-scaled local retailers.

Along with being the first to test the waters in the rezone, which passed the Seattle City Council this spring, Skanska is also the first developer to purchase density credits under a program that will transfer the development rights for 90,000 acres of protected Snoqualmie forestlands to the 400 Fairview project. King County and Seattle enacted the Transfer of Development Rights program last month and King County will use the proceeds from the transfer to protect farmland.

Timing with the groundbreaking, Skanska announced that Seattle-based Tommy Bahama—no, they aren't based in Hawaii—will move in as one of the feature office tenants of 400 Fairview, taking up 120,000 sq ft by the time everything opens in 2015.

With South Lake Union a growing urban district, we can expect to see more high-end office complexes, complete with some intriguing architectural designs and usage plans.

Tim Newcomb is Engineering News-Record's Pacific Northwest contributor. He also writes for TIME, Popular Mechanics, Sports Illustrated and more. You can follow him on Twitter at @tnewcomb or visit his website <http://timnewcomb.wordpress.com/>

Source: <http://enr.construction.com>

See page 6 for pictures of the Tower

When It Comes To Jobs, Not All Small Businesses Make It Big

Part of a series about small businesses in America

Tamara Keith
NPR News Congressional Correspondent

When it comes to job creation, politicians talk about small businesses as the engines of the U.S. economy. It's been a familiar refrain among politicians from both major parties for years.

But it obscures the economic reality. It makes a nice slogan, but it's not really accurate to say that small businesses produce most of the nation's new jobs, says John Haltiwanger, an economics professor at the University of Maryland.

"I'm kind of tired of people saying that," says Haltiwanger. "To be fair, there is an element of truth to it, and I think the element of truth is quite different than I think what often people have in mind when they hear or actually make that statement."

What most people imagine are mom-and-pop shops — the dry cleaner or coffee shop. But Erik Hurst, an economist at the Chicago Booth School of Business, says that's not where you'll find the job creation. He points to his neighborhood coffee shop.

"The coffee shop has had probably six, seven employees the whole time it's been there. It's a great coffee, provides a service. When you ask



them what they want to do, they say they want to be a coffee shop. When you ask them: Do you want to grow big? They say no. Do you want to innovate? They say no; I want to sell coffee," Hurst says.

As a result, based on surveys and jobs data, he says that most small businesses "don't grow and don't innovate in any real way." But, Hurst

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Women, minorities pay a high price for procurement gains

Alysha Sideman
Washington Technology

In the wake of reduced federal contract spending, a new study found that the price tag of doing business is higher for minority and women contractors as compared to other small firms.

An American Express survey, "Women and Minority Small Business Contractors: Divergent Paths to Equal Success," measured 740 active small-business contractors and looked at how the women and minority contractor experiences compares with other small firms in terms of overall contracting activity and success.

It found, particularly for minorities, that the annual investment made to seek federal contracts was 35 percent higher than for the average small firm with the same credentials. While small firms invested an average of \$103,827 to secure a federal contract in 2010, the investment made by minority business owners averaged \$139,709. Women business owners invested a less-than-average \$86,643, but still up 23 percent from their 2009 investment of \$70,512.

"It took minority business owners longer to achieve their very first victory in procurement," the study said.

As bidding activity and success rates dipped for small business contractors from 2008-2010 as compared to three years before, the survey found women contractors were part of the same trend, but minorities weren't. While minority contractors had a steeper decline in bidding activity than other small businesses, minority firms' success rates jumped 10 percent in garnering prime contracts between the periods of 2007-2009 and 2008-2010. Meanwhile, overall prime-contracting rates plunged 8 percent during the same period.

Another positive finding showed women and minority contractors were more likely than their non-contracting colleagues to exceed \$1 million in revenue and more likely to own larger firms versus their non-contracting peers.

Furthermore, the survey examined "turning points" toward procurement success in these two groups. It found that 55 percent of most small businesses couldn't point to a single action that defined their success. However, fellow business owners were found to be "more helpful than average" to minorities in sharing tips and experiences. Outside consultants (procurement advisors, accountants, or attorneys) and agency purchasing officials ranked "higher than average" at helping women.

These groups were more likely to have a specific certification or procurement designation. For women, getting on the GSA schedule was shown

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Community Outreach

Mayor Lee Announces San Francisco Exceeded Its Goal Of Housing 100 Chronically Homeless Veterans

This Year's Point in Time Count Shows 30 Percent Reduction in Veterans Homelessness with San Francisco on Track to Meet Federal Goal of Ending Homelessness among Veterans by End of 2015

Mayor Edwin M. Lee announced that San Francisco housed 110 chronically homeless veterans in the last 100 days, following a reported 30 percent decline in homelessness among veterans since 2011.

"The men and women who serve in the U.S. Armed Forces deserve the greatest respect and dignity for having sacrificed for our country, and San Francisco is committed to making sure our veterans who are returning home get the services they need and deserve, including permanent supportive housing," said Mayor Lee. "That's why I'm proud that our City and its partners are making housing for our veterans a priority."

"We have a solemn responsibility to care for our men and women in uniform, on the battlefield and at home," said House Democratic Leader Nancy Pelosi. "This announcement brings San Francisco one step closer to ending veteran homelessness by 2015. It is the least we can do for those who fight in the name of our security and our freedom."

The U.S. Interagency Council on Homelessness (USICH) set an ambitious goal in the 2010 Opening Doors Federal Strategic Plan to End Homelessness to end veteran homelessness by 2015. Nationally, the U.S. Department of Veterans Affairs (VA) and the U.S. Department of Housing and Urban Development (HUD) are tasked with partnering with local communities to reach this goal. San Francisco shares this reachable goal with a combined effort from the strengths and resources of the local system with those of the VA, HUD and USICH.

In San Francisco, the proportion of veterans in the homeless population was reduced by 30 percent, as shown from comparing the Point in Time (PIT) Count of Homeless Persons from 2011 and 2013. Yet, San Francisco continues to have a higher proportion of chronically homeless veterans – veterans with a disability who have been homeless long term – than average, even though the total proportion of chronically homeless people reduced Citywide in the same period. Research has shown that chronically homeless people require more support to become permanently housed than those who are newly homeless.

In 2013, San Francisco was selected by a joint task force of key communities by the VA, HUD, and USICH to be a part of an intensive and proven model of collaboration called the Rapid Results Veterans Boot Camp. With support from the Rapid Results Institute and 100,000 Homes Campaign, the San Francisco team includes representatives from the VA, HSA, DPH, County Veterans Service Office, Mayor's Office of HOPE, Swords to Plowshares, San Francisco Housing Authority (SFHA) and West Bay Housing.

With expert advice from the Rapid Results Boot Camp, San Francisco's team set the goal of housing 100 chronically homeless veterans in 100 days, ending September 30, 2013 setting a new permanent housing placement rate of 30 chronically homeless veterans per month community wide. The strategic focus on chronically homeless veterans and increased placement rate will put San Francisco on track to reduce the chronically homeless veteran population to zero by the end of 2015.

"In every community we've worked with, attitude is the game changer. You've got to have a team on the ground that insists on doing whatever it takes to get our vets into housing," said 100,000

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American Planning Association Designates San Francisco's Chinatown a Top 10 Great Neighborhood for 2013

Neighborhood Noted for Culture, Architecture, Community Activism

The American Planning Association (APA) today announced the designation of San Francisco's Chinatown as one of 10 Great Neighborhoods for 2013. Each year during National Community Planning Month, APA's Great Places in America program names 30 exemplary neighborhoods, streets and public spaces to highlight the role planning and planners play in adding value to communities, including fostering economic growth and jobs.

APA singled out Chinatown for its historic role as a cultural capital, storied "Oriental" architecture, community activism, rebuilding after San Francisco's 1906 earthquake, and planning efforts protecting the neighborhood's character and identity.

"Our city's historic, culturally diverse and economically thriving neighborhoods like Chinatown make San Francisco a world-class destination to live, work and visit," said San Francisco Mayor Ed Lee. "And, through San Francisco's 'Invest In Neighborhoods Initiative,' we will continue to ensure this neighborhood and our commercial corridors citywide continue to succeed through dedicated and customized services for our city's residents and visitors alike," he said.

"I am honored," Mayor Lee continued, "that the American Planning Association has recognized San Francisco's Chinatown, the largest and oldest Chinatown in our nation, as one of 10 Great Neighborhoods for 2013."

"Chinatown is an authentic, ethnic community that has successfully maintained its cultural heritage and tourist appeal despite natural disasters, prejudice, and incompatible develop-

ment proposals," said APA Chief Executive Officer Paul Farmer, FAICP. "Residents' understanding and appreciation of how a neighborhood and its special qualities enhance community aesthetics and individual lifestyles has led Chinatown to evolve into a remarkable community that is unique not only in the U.S., but also the world," he added.

The most populated neighborhood west of New York City and oldest Chinese community in the U.S., Chinatown is known for its bustling sidewalks, housing affordability, sustainable character, and colorful and ornate architecture. Residents strategically and quickly rebuilt in an oriental style after the 1906 earthquake and fire to draw tourists and thwart a proposal to move the leveled neighborhood elsewhere. Contributing to Chinatown's sustainability is its housing, 40 percent is single-

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SUB-BID REQUEST ADS

SKANSKA

Sub-Bids Requested From Qualified DBE Subcontractors & Suppliers

**Ave 52 and Grapefruit Grade Separation
City of Coachella, Contract No.: 2009-18
DBE Goal: 5.62%**

Bid Date: October 28, 2013 – 2:00PM

Quotes requested from Contractors, Suppliers and Service Providers include, but are not limited to: Storm Water Pollution Plan, Street Sweeping, Construction Area Signs, Traffic Control System, Type III Barricade, Fencing, Temporary Pavement Marking, Temporary Traffic Stripe, Channelizer, Temporary Railing, Portable Changeable Message Signs, Temporary Crash Cushion Module, Roadside Signs, Abandon Culvert, Cold Plane Asphalt Paving, Clearing and Grubbing, Building Demolition, Slurry Seal, Roadway Excavation, Develop Water Supply, Structure Excavation, Structure Excavation (Bridge), Structure Excavation (Retaining Wall), Structure Backfill, Fiber Rolls, Silt Fence, Geosynthetic Reinforced Soil Wall, Class 2 Aggregate Base, Hot Mix Asphalt, Tack Coat, Furnish & Drive Steel Pile, Prestressing CIP Concrete, Structural Concrete (Bridge), Structural Concrete (Retaining Wall), Minor Concrete, PTFE Bearing, Joint Seal Assembly, Joint Seal, Bar Reinforcing Steel (Bridge), Bar Reinforcing Steel (Retaining Wall), Roadside Sign, HDPE Pipe Culvert, Welded Steel Pipe Casing, Rock Slope Protection, Rock Slope Protection Fabric, Miscellaneous Metal, Ornamental Fence, Masonry Garden Wall, Landscape and Irrigation, Anti-Graffiti Coating, Water Line, Sewer Line, Thermoplastic Pavement Marking, Thermoplastic Traffic Stripe, Paint Traffic Stripe, Pavement Marker, Traffic Signal, Street Lighting, Noise Monitoring

Skanska is interested in soliciting in Good Faith all subcontractors as well as certified DBE companies for this project. All interested subcontractors, please indicate all lower tier DBE participation offered on your quotation as it will be evaluated with your price. Please call if we can assist you in obtaining bonding, lines of credit, insurance, necessary equipment, materials and/or supplies. Skanska will also review breaking out scope packages and adjusting schedules to help permit maximum participation. Plans and Specifications are available for view at our main office in Riverside or purchase from Desert Reprographics (760) 343-3134

Subcontracting Requirements: Skanska's insurance requirements are Commercial General Liability (GL): \$1M ea. occ., \$1M personal injury, \$2M products & completed operations agg. and general agg.; \$1M Auto Liability; \$5M Excess/Umbrella and \$1M Workers Comp. Endorsements and waivers required are the Additional Insured End., Primary Wording End., and a Waiver of Subrogation (GL & WC). Other insurance requirements may be necessary per scope. Subcontractors may be required to furnish performance and payment bonds in the full amount of their subcontract by an admitted surety and subject to approval by Skanska. Skanska will pay bond premium up to 1%. Quotations must be valid for the same duration as specified by the Owner for contract award. Conditions or exceptions in Subcontractor's quote are expressly rejected unless accepted in writing. Skanska is signatory to the Operating Engineers, Laborers, Cement Masons, Carpenters Unions and Teamsters. Subcontractors must provide weekly, one original and one copy of all certified payrolls, including non-performance and fringe benefit statements if required by law or by the Prime Contract. Subcontractor scope (including any conditions or exceptions) is required 24 hours prior to bid deadline to allow proper evaluation.

Skanska is an Equal Opportunity Employer

Skanska Estimating Dept:

1995 Agua Mansa Rd, Riverside, CA 92509 – Ph: (951) 684-5360, Fax: (951) 788-2449
Email: Joe.Sidor@skanska.com



**I-805 North Improvement
Design Build Project
Caltrans Contract No: 11-2T2004**

Current and ongoing procurement opportunities for the I-805 North project are available through the project procurement website: www.usa.skanska.com/I805North

Bid Packages available are: CIDH, Electrical, Soil Nail and Driven Pile.

Bid packages will be posted to the site on a continual basis. Plans, Specs and additional information are also available on the site. If you need assistance, please contact Dave Sharpnack at 951-295-3140. UDBE and Non-UDBE subs are encourage to participate.

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ISEC is requesting quotations from all qualified & certified SB, VOSB, SDVOSB, HUBZone, WOB, SDB Subcontractors and Material Suppliers for the following project.

**VA Palo Alto Centers For Ambulatory Care,
Polytrauma And Blind Rehabilitation
Parking Structure 2
3801 Miranda Avenue, Palo Alto, CA
Bid date is October 30th, 2013 @ 1 pm**

Trade- Architectural Woodwork,
Specialties, Site Furnishings
ISEC is requesting quotes for
Subcontractors and Material Supplies
by 1 PM 10/25/13.

Contact Rich Elemen @ ISEC
with any questions concerning this project.

ISEC, Inc.

41734 Christy Street • Fremont, CA 94538
Office: 510-490-1333 • Fax: 510-656-8764

Sub Bids Requested From Qualified
DBE / UDBE Subcontractors & Suppliers for

**Port of Stockton
Highway 4 Offsite Intersection Mitigation
Location: Stockton, CA
Bid Date: October 23, 2013 @ 3:00 PM**

McGuire and Hester is seeking qualified subcontractors in the following trades: construction area signs; striping/signs; microsurfacing; SWPPP; AC dike; concrete; electrical; sawcutting; and trucking. We will pay up to and including one and one-half percent (1-1/2%) of your bonding cost. Certification assistance is available, as well as viewing plans and specs.

McGuire and Hester

9009 Railroad Avenue • Oakland, CA 94603
Phone: (510) 632-7676 • Fax: (510) 562-5209
Contact: Hugo Gutierrez
An Equal Opportunity Employer

SKANSKA

Sub-Bids Requested From Qualified DBE Subcontractors & Suppliers

**Sunset Ave at I-10 / UPRR Railway Grade Separation Project
Between Ramsey Street and Westward Ave
In the City of Banning**

County of Riverside Transportation Department

Project No.: CO-0529

DBE Goal: 2.9%

Bid Date: October 23, 2013 – 2:00 PM

Plans and Specifications are available for view at our main office in Riverside or May be purchased from the Transportation Department at: 3525 14th Street, Riverside, California 92501, (951) 955-6780.

Quotes requested for contractors, suppliers and service providers include, but are not limited to: Construction Site Management, Storm Water Pollution Plan, Street Sweeping, Construction Area Signs, Traffic Control System, Flashing Arrow Sign, Type III Barricade, Water Pollution Control, Temporary Pavement Marking, Temporary Traffic Stripe, Channelizer, Temporary Railing, Portable Changeable Message Signs, Temporary Crash Cushion Module, Roadside Signs, Abandon Culvert, Cold Plane Asphalt Concrete Pavement (Off Ramps), Remove Concrete, Clearing and Grubbing, Roadway Excavation, Lead Compliance Plan, Imported Borrow, Temporary Shoring, Develop Water Supply, Structure Excavation, Structure Excavation (Bridge), Structure Excavation (Retaining Wall), Structure Backfill, Sand Backfill, Fiber Rolls, Class 2 Aggregate Base, Hot Mix Asphalt, Prime Coat, Place Hot Mix Asphalt Dike, Tack Coat, Furnish & Drive Steel Pile, Prestressing, Structural Concrete (Bridge), Structural Concrete (Retaining Wall), Structural Concrete (Approach Slab), Structural Concrete (Barrier Slab), Architectural Treatment, Anti-Graffiti Coating, Minor Concrete, Joint Seal Assembly, Bar Reinforcing Steel (Bridge), Bar Reinforcing Steel (Retaining Wall), Masonry Walls, Painting Structural Steel, Roadside Sign, Install Sign, Reinforced Concrete Pipe, Welded Steel Pipe Casing, Storm Drain, Rock Slope Protection, Minor Concrete (Structure), Rock Slope Protection Fabric, Miscellaneous Metal (Bridge), Miscellaneous Iron and Steel, Bridge Deck Drainage System, Chain Link Fence, Chain Link Railing, Metal Railing (Decorative), Concrete Barrier, Cable Railing, Transition Railing, Terminal System, Crash Cushion, Pavement Marking, Traffic Stripe, Pavement Marker, Landscaping, Irrigation, Signal & Lighting, Lighting & Sign Illumination, Ductile Iron Pipe, Waterline, Fire Hydrant, Sewer Pipe, Temporary Erosion Control, Erosion Control.

Skanska is interested in soliciting in Good Faith all subcontractors as well as certified DBE companies for this project. All interested subcontractors, please indicate all lower tier DBE participation offered on your quotation as it will be evaluated with your price. Please call if we can assist you in obtaining bonding, lines of credit, insurance, necessary equipment, materials and/or supplies. Skanska will also review breaking out scope packages and adjusting schedules to help permit maximum participation.

Subcontracting Requirements: Skanska's insurance requirements are Commercial General Liability (GL): \$1M ea. occ., \$1M personal injury, \$2M products & completed operations agg. and general agg.; \$1M Auto Liability; \$5M Excess/Umbrella and \$1M Workers Comp. Endorsements and waivers required are the Additional Insured End., Primary Wording End., and a Waiver of Subrogation (GL & WC). Other insurance requirements may be necessary per scope. Subcontractors may be required to furnish performance and payment bonds in the full amount of their subcontract by an admitted surety and subject to approval by Skanska. Skanska will pay bond premium up to 1%. Quotations must be valid for the same duration as specified by the Owner for contract award. Conditions or exceptions in Subcontractor's quote are expressly rejected unless accepted in writing. Skanska is signatory to the Operating Engineers, Laborers, Cement Masons, Carpenters Unions and Teamsters. Subcontractors must provide weekly, one original and one copy of all certified payrolls, including non-performance and fringe benefit statements if required by law or by the Prime Contract. Subcontractor scope (including any conditions or exceptions) is required 24 hours prior to bid deadline to allow proper evaluation.

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Skanska Estimating Dept:

1995 Agua Mansa Rd, Riverside, CA 92509 – Ph: (951) 684-5360, Fax: (951) 788-2449
Email: Tom.Mehas@Skanska.com



**Santa Clara Valley
Transportation Authority
Design-Build Contract DB1102F
Silicon Valley Berryessa Extension Project C700**

Procurement opportunities through Skanska-Shimmick-Herzog
will be diverse and ongoing.

Please visit: www.sshjv-c700.com

frequently to see procurement opportunities and project contacts in the Bid Packages folder. Plans, specs, drawings, etc. can be found on the procurement web site.

EEO

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SBE reaches a diverse audience, cutting
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SUB-BID REQUEST ADS

REQUESTING BIDS FROM QUALIFIED DBE SUBCONTRACTORS AND SUPPLIERS FOR THE FOLLOWING PROJECT:

Rt 80/680 Separation – Cordelia – Solano County
Contract #04-0A5344, Bids: October 29, 2013 at 2:00pm

This is a highway project with the typical items of work associated, but not limited to: Aggregate, Rip Rap Material, Bridge Deck Overlay, CIDH Pile, Clear and Grubbing, Concrete Barrier, Concrete Crack Sealing, Construction Area Signs, Consult - Enviro Compliance, Core and Saw, Demo Bridge, Demo Minor, Earthwork and Base, Imported Borrow, Electrical H'Way, Fence & MBGR, Minor Flat Concrete, Joint Seals, K-Rail, Landscape, Erosion Control, Metal Bridge Rail, Minor Concrete Structure, Pavement Grinding, Paving PCC, Plane A C, Paving ASPH Concrete, A C Dike and Misc, Pile Drive, Pipe - Coor Steel, Precast Concrete Pipe, Prestress Concrete, Ready Mix Concrete, Rebar, Rock Slope Protect, Sign Structures, Signs Roadside, Stripe and Mark, Structure Excavate Bridge, Structure Excavate Site, Traffic Control, Trucking.

C.C. Myers, Inc/Bay Cities JV is willing to break down items of work into economically feasible units to encourage DBE participation. If you are interested in any of this work, please provide us with a scope letter or contact us immediately.

Plans and Specifications are available from Caltrans at: http://dot.ca.gov/hq/esc/oe/weekly_ads/all_adv_projects.php.

Conditions or exceptions in Subcontractor's quote are expressly rejected unless expressly accepted in writing. Subcontractor and Supplier quotes are required 24 hours prior to the bid date to enable thorough evaluation.



C. C. Myers, Inc. / Bay Cities Paving a Joint Venture

3286 Fitzgerald Rd. • Rancho Cordova, CA 95742 • 916-635-9370 • Fax 916-635-1527

Each Subcontractor shall be prepared to submit faithful performance and payment bonds equal to 100% of their quotation. The Contractor will pay standard industry rates for these bonds.

Contact C. C. Myers, Inc./Bay Cities JV for assistance with bonds, insurance, lines of credit, equipment, supplies or project plans and specifications. C.C. Myers, Inc., is a Union Contractor.

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REQUEST FOR DBE SUBCONTRACTORS AND SUPPLIERS FOR:

CA Dept. of Transportation
CT 04-0A5344 Cordelia

Realign I-680 to Connect Directly with the I-80/SR-12 Interchange
BID DATE: October 29, 2013 @ 2:00 PM

O. C. Jones & Sons, Inc. is soliciting quotes for (including but not limited to):

Trucking, Lead Compliance Plan, Construction Area Signs, Traffic Control System, Pavement Delineation, Striping, Portable Changeable Message Signs, Temporary Railing (Type K), Dewatering, Prepare Storm Water Pollution, Temporary Erosion Control, Street Sweeping, Geomembrane Liner, Fencing, Underground Storm, Metal Beam Guard Railing, Cold Plane AC, Demolition & Removals, Clearing & Grubbing, Ground Improvements, Imported Borrow, Geotextile, Underground Water, Erosion Control, Hydroseed, Lime Stabilized Soil, Rapid Strength Concrete Base, Asphaltic Emulsion, Asphalt Dike, Tack Coat, Jointed Plain Concrete Pavement, Seal Pavement Joint, Mechanically Stabilized Embankment, Minor Concrete, Sign Structure, Roadside Sign, Pipe Underdrain, Delineator, Vegetation Control, Chain Link Railing, Concrete Barrier, Electrical Lighting & Signalization and Construction Materials.

Contact: Jean Sicard @ OCJ (510) 526-3424 or (510) 809-3411 • jsicard@ocjones.com

Flatiron West, Inc. is soliciting quotes (including but not limited to):

Bridge Demo, Joint Seal Assembly, Post Tensioning, Rebar, Bridge Concrete Barrier, Furnish & Erect Precast Girders, Ready Mix Concrete, Concrete Pumping, Steel Pipe Pile, PTFE Bearings, Bridge Bearing Pads, Form Liner, Traffic Control, Misc. Metals including Bridge Deck Drainage, Waterline Hangers, Saddles and Brackets

Contact: Blaine Austin @ Flatiron West @ (707) 742-6017 • BLAustin@flatironcorp.com

**O.C. Jones & Sons, Inc. and Flatiron West, Inc.,
 A Joint Venture**

1520 Fourth Street • Berkeley, CA 94710 • Phone: 510-526-3424 • FAX: 510-526-0990

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100% Performance & Payment Bonds may be required. Worker's Compensation Waiver of Subrogation required. Please call OCJ/Flatiron West for assistance with bonding, insurance, necessary equipment, material and/or supplies. OCJ/Flatiron West is willing to breakout any portion of work to encourage DBE Participation. Plans & Specs are available for viewing at both offices or through the Caltrans Website at www.dot.ca.gov/hq/esc/oe/weekly_ads/index.php

REQUEST FOR SUB BIDS FROM QUALIFIED SUBCONTRACTORS AND SUPPLIERS INCLUDING DVBE/MBE/WBE/LBE for:

ADA SITE IMPROVEMENTS
VISITACION VALLEY ELEMENTARY SCHOOL, SAN FRANCISCO, CA
Bid Date: October 29, 2013

Trades/Services requested include: Temp Fencing & Trucking.

Please contact us for information about bonding, insurance, prevailing wage and certified payroll requirements.

Ross Recreation Equipment

Contact Bob Hanes at bobh@rossrec.com
 (707) 538-3800 Fax: (707) 538-3826

Equal Opportunity Employer

Sub Bids requested from qualified DBE Subcontractors and Suppliers

**Construction on State Hwy. in Los Angeles County in Los Angeles 0.1 mile west of
 Dominguez Channel**
Project No. 07-3X3904

Bid Date/Time: October 24, 2013 @ 2:00PM

Owner :

State of California Dept. of Transportation
 1120 N. St. Room #200, Sacramento, CA 95814

Scope of Work Includes:

Clearing and Grubbing, CIDH Piles, Barriers and Railing, Traffic Control, Grading, Reinforcing Steel.

Plans and Specifications are available from the Owner at www.dot.ca.gov and may be viewed at the office of G.B. Cooke, Inc. Monday through Friday 8:00 a.m. to 5:00 p.m. All quotes are requested by the COB October 23, 2013. G.B. Cooke, Inc. intends to seriously consider all proposals for participation on this project. G.B. Cooke, Inc. is an Equal Opportunity Employer. We will assist in obtaining bonds, line of credit and insurance if necessary. G.B. Cooke will also assist in obtaining the necessary equipment, supplies, and materials, if needed.

G.B. Cooke, Inc.

580 E. Foothill Blvd. • Azusa, CA 91702
 Phone: 626-969-8736 • Fax: 626-969-7919
 Contact: Cori Greene
 Email: cori@gbcookeinc.com

REQUEST FOR LBE & DVBE SUBCONTRACTORS AND SUPPLIERS FOR:

El Cerrito High School Stadium

Bid #3541348-00

West Contra Costa Unified School District

BID DATE: October 30, 2013 @ 2:00 PM

We are soliciting quotes for (including but not limited to): Trucking, Building Structures, Site Concrete, Landscaping/Irrigation, Fencing, Electrical, Storm/Water/Sewer/Survey and Construction Materials

O.C. Jones & Sons, Inc.

1520 Fourth Street • Berkeley, CA 94710 • Phone: 510-526-3424 • FAX: 510-526-0990

Contact: Mike Crowley

An Equal Opportunity Employer

100% Performance & Payment Bonds may be required. Worker's Compensation Waiver of Subrogation required. Please call OCJ for assistance with bonding, insurance, necessary equipment, material and/or supplies. OCJ is willing to breakout any portion of work to encourage LBE/DVBE Participation. Plans & Specs are available for viewing at our office.

Shimmick Construction Company, Inc.

SBE Subcontractor/Supplier Bids Requested For:

City and County of San Francisco – Municipal Transportation Agency

Sunset Tunnel Trackway Improvement Project

Contract No. 1270

Bid Date: November 7, 2013 at 3:00 PM

Fax all quotes to 510-777-5099

Requesting certified SBE Subcontractor and Supplier Quotes on Demolition, Electrical, Environmental, Fence, Flatwork, Grinding-AC, Concrete, Horizontal Boring, Mechanical, Paint-Stain, Piles-CIDH, Railroad, Rebar, Signs, Survey, Tiebacks, Trackwork, Traffic Control, Trucking, Utility Work, Aggregate, Pile-Pipe, Railroad Products, Ready Mix, Utility Pipe-Steel, Valves & Fittings, Safety, Petroleum, Oil, Lubricants, Concrete & Cement, Construction Area Signs, Lumber & Timber, Lighting, Construction Equipment Rental, Sanitation Systems, Hazardous Materials, Fabrics, Cloth, Textiles, Rubber & Rubber Products, Toilet/Showers, Portable & Septic, Office Rental including Mobile Offices, and Welding Equipment & Supplies.

Bid Documents may be procured from SFMTA at 1 South Van Ness Avenue, San Francisco, CA 94103; Phone: (415) 701-4284 or may be viewed at Shimmick Construction's Office by appointment only: 8201 Edgewater Drive, Suite 202, Oakland, CA 94621; Phone (510) 777-5000

Subcontractors and Suppliers interested in this project may contact Chad Hummel by phone at (510) 777-5048.

100% Performance and Payment bonds with a surety company subject to approval of Shimmick Construction Company, Inc. are required of subcontractors for this project. Shimmick Construction will pay bond premium up to 1.5%. Subcontractors will be required to abide by terms and conditions of the AGC Master Labor Agreements and to execute an agreement utilizing the latest SCCI Long Form Standard Subcontract incorporating prime contract terms and conditions, including payment provisions. Shimmick Construction's listing of a Subcontractor is not to be construed as an acceptance of all of the Subcontractor's conditions or exceptions included with the Subcontractor's price quote. Shimmick Construction requires that Subcontractors and Suppliers price quotes be provided at a reasonable time prior to the bid deadline to enable a complete evaluation. For assistance with bonding, insurance or lines of credit contact Scott Fairgrieve at (510) 777-5000.

Shimmick Construction Company Inc.

8201 Edgewater Drive, Suite 202 • Oakland, CA 94621 • Phone (510) 777-5000 • Fax (510) 777-5099

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SUB-BID REQUEST ADS

SKANSKA

Sub-Bids Requested From Qualified DBE Subcontractors & Suppliers
For Construction of Magnolia Avenue/BNSF Railway Grade Separation

In the City of Riverside and Home Gardens Area For the
County of Riverside Transportation Department
Project No.: B7-0784
DBE Goal: 2.9%

REVISED Bid Date: October 23, 2013 – 2:00 PM

Plans and Specifications are available for view at our main office in Riverside or May be purchased from the Transportation Department at: 3525 14th Street, Riverside, California 92501, (951) 955-6780.

Quotes requested for contractors, suppliers and service providers include, but are not limited to: Construction Site Management, Storm Water Pollution Plan, Street Sweeping, Construction Area Signs, Traffic Control System, Flashing Arrow Sign, Type III Barricade, Water Pollution Control, Temporary Pavement Marking, Temporary Traffic Stripe, Channelizer, Temporary Railing, Portable Changeable Message Signs, Temporary Crash Cushion Module, Metal Beam Guard Railing, Roadside Signs, Abandon Culvert, Cold Plane Asphalt Concrete Pavement, Remove Concrete, Bridge Removal, Clearing and Grubbing, Remove Tree, Roadway Excavation, Lead Compliance Plan, Imported Borrow, MSE Walls, Temporary Shoring, Develop Water Supply, Structure Excavation, Structure Excavation (Bridge), Structure Excavation (Retaining Wall), Structure Backfill, Sand Backfill, Fiber Rolls, Class 2 Aggregate Base, Hot Mix Asphalt, Slurry Seal, Place Hot Mix Asphalt Dike, Tack Coat, Concrete Pavement, Furnish & Drive Steel Pile, Noise Monitoring, CIDH Concrete Piling, Prestressing, Structural Concrete (Bridge), Structural Concrete (Retaining Wall), Structural Concrete (Approach Slab), Structural Concrete (Barrier Slab), Architectural Treatment, Anti-Graffiti Coating, Decorative Tile, Minor Concrete, PTFE Bearing, Joint Seal Assembly, Bar Reinforcing Steel (Bridge), Bar Reinforcing Steel (Retaining Wall), Masonry Walls, Structural Steel, Painting Structural Steel, Roadside Sign, Install Sign, Reinforced Concrete Pipe, Welded Steel Pipe Casing, RCP Flared End Section, Rock Slope Protection, Slope Paving, Minor Concrete (Structure), Rock Slope Protection Fabric, Isolation Casing, Miscellaneous Metal (Bridge), Miscellaneous Iron and Steel, Bridge Deck Drainage System, Chain Link Fence, Wrought Iron Fence, Chain Link Railing, Metal Railing, Tubular Handrail, Concrete Barrier, Cable Railing, Transition Railing, Terminal System, Crash Cushion, Pavement Marking, Traffic Stripe, Pavement Marker, Landscaping, Irrigation, Signal & Lighting, Lighting & Sign Illumination, Ductile Iron Pipe, Waterline, Fire Hydrant, Sewer Pipe

Skanska is interested in soliciting in Good Faith all subcontractors as well as certified DBE companies for this project. All interested subcontractors, please indicate all lower tier DBE participation offered on your quotation as it will be evaluated with your price. Please call if we can assist you in obtaining bonding, lines of credit, insurance, necessary equipment, materials and/or supplies. Skanska will also review breaking out scope packages and adjusting schedules to help permit maximum participation.

Subcontracting Requirements: Skanska's insurance requirements are Commercial General Liability (GL): \$1M ea. occ., \$1M personal injury, \$2M products & completed operations agg. and general agg.; \$1M Auto Liability; \$5M Excess/Umbrella and \$1M Workers Comp. Endorsements and waivers required are the Additional Insured End., Primary Wording End., and a Waiver of Subrogation (GL & WC). Other insurance requirements may be necessary per scope. Subcontractors may be required to furnish performance and payment bonds in the full amount of their subcontract by an admitted surety and subject to approval by Skanska. Skanska will pay bond premium up to 1%. Quotations must be valid for the same duration as specified by the Owner for contract award. Conditions or exceptions in Subcontractor's quote are expressly rejected unless accepted in writing. Skanska is signatory to the Operating Engineers, Laborers, Cement Masons, Carpenters Unions and Teamsters. Subcontractors must provide weekly, one original and one copy of all certified payrolls, including non-performance and fringe benefit statements if required by law or by the Prime Contract. Subcontractor scope (including any conditions or exceptions) is required 24 hours prior to bid deadline to allow proper evaluation.

Skanska is an Equal Opportunity Employer

Skanska Estimating Dept:

1995 Agua Mansa Rd, Riverside, CA 92509 – Ph: (951) 684-5360, Fax: (951) 788-2449
Email: jerome.dipadova@skanska.com

REQUESTING BIDS FROM QUALIFIED DBE SUBCONTRACTORS AND SUPPLIERS
FOR THE FOLLOWING PROJECT:

Rt. 50/5 Sacramento River Viaduct & West End Viaduct Deck Rehab Project
Caltrans Design Build contract #03-0F21U4, Sacramento County
Bid date: November 1, 2013 @ 12:00 PM

This is a highway project with the typical items of work associated, but not limited to: Aggregate, Clear and Grubbing, Concrete Barrier, Concrete Crack Sealing, Construction Area Signs, Consult - Enviro Compliance, Core and Saw, Demo Bridge, Demo Minor, Electrical H'Way, Fence & MBGR, Minor Flat Concrete, Joint Seals, K-Rail, Landscape, Erosion Control, Metal Bridge Rail, Minor Concrete Structure, Pavement Grinding, A C Dike and Misc, Plane A C, Precast Concrete Pipe, Ready Mix Concrete, Rebar, Rock Slope Protect, Sign Structures, Signs Roadside, Stripe and Mark, Traffic Control, Trucking.

C.C. Myers, Inc. is willing to break down items of work into economically feasible units to encourage DBE participation. If you are interested in any of this work, please provide us with a scope letter or contact us immediately. Plans and Specifications are available from Caltrans at: <http://www.dot.ca.gov/hq/oppd/design/build/nr-bridgedeck-index.htm>.

Conditions or exceptions in Subcontractor's quote are expressly rejected unless expressly accepted in writing. Subcontractor and Supplier quotes are required 24 hours prior to the bid date to enable thorough evaluation.



C.C. Myers, Inc.

3286 Fitzgerald Rd. • Rancho Cordova, CA 95742 • 916-635-9370 • Fax 916-635-1527

Each Subcontractor shall be prepared to submit faithful performance and payment bonds equal to 100% of their quotation. The Contractor will pay standard industry rates for these bonds. Contact C. C. Myers, Inc. for assistance with bonds, insurance, lines of credit, equipment, supplies or project plans and specifications. C.C. Myers, Inc., is a Union Contractor. AN EQUAL OPPORTUNITY EMPLOYER

MBE/WBE Subcontractors/Suppliers Bids Requested

Upper Narrows Pipeline Replacement Project • Bid/Proposal Submittal Date: October 30, 2013
Owner: Victor Valley Wastewater Reclamation Authority (VWVRA)
Performance/Payment/Supply Bond May Be Required

This advertisement is in response to VWVRA's MBE/WBE program. W.A. Rasic Construction Co., Inc. intends to conduct itself in "Good Faith" with MBE/WBE firms regarding participation on this project. Drawings and Specifications can be found on VWVRA's website <http://www.vwvra.com>. Quotes are required by 3:00 PM, October 28, 2013, so that all bids can be fairly evaluated. Please submit bids for the following work (but not limited to): Jack & Bore, Microtunneling, Horizontal Directional Drilling (HDD), Cathodic Protection, Contaminated Soil, Treatment of Contaminated Ground Water, 24 Hour Armed Guards, Trucking, Surveying, Instrumentation & Monitoring, Pressure Grout and Fencing.

Contact: Dustin Do, Estimator

W.A. Rasic Construction Co., Inc.

4150 Long Beach Boulevard • Long Beach, CA 90807
Phone: 562.928.6111 ext. 2327
Fax: 562.928.7339

REQUEST FOR DBE SUBCONTRACTORS AND SUPPLIERS FOR:

Hwy 12 Widen Shoulders and Intersections

Rio Vista - Caltrans #04-2A6204

BID DATE: November 6, 2013 @ 2:00 PM

We are soliciting quotes for (including but not limited to): Trucking, Lead Compliance Plan, Construction Area Signs, Traffic Control System, Striping & Marking, Portable Changeable Message Sign, SWPPP, Water Sampling & Analysis, Storm Water Annual Report, Water Quality Monitoring Report, Erosion Control, Sweeping, Wildlife Exclusion Fence, Temporary Fence, Treated Wood Waste, Abandon Culvert, Cold Plane AC, Clearing & Grubbing, Imported Borrow, Imported Topsoil, Hydromulch, Hydroseed, Compost, Crack Treatment, Geosynthetic Pavement Interlayer, Rumble Strip, Data Core, AC Dike, Tack Coat, Steel Sheet Piling, Structural Concrete, Minor Concrete, Roadside Signs, Pipe Culvert, Rock Slope Protection, Misc. Iron & Steel, Fencing, Object Marker, MBGR, Channelizers, Hydraulic Mulc-BFM, Vegetation Control – Concrete and Construction Materials

O.C. Jones & Sons, Inc.

1520 Fourth Street • Berkeley, CA 94710 • Phone: 510-526-3424 • FAX: 510-526-0990

Contact: Dan Palmer

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100% Performance & Payment Bonds may be required. Worker's Compensation Waiver of Subrogation required. Please call OCJ for assistance with bonding, insurance, necessary equipment, material and/or supplies. OCJ is willing to breakout any portion of work to encourage DBE Participation. Plans & Specs are available for viewing at our office or through the Caltrans Website at www.dot.ca.gov/hq/esc/oe/weekly_ads/index.php.

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San Francisco's Chinatown a Top 10

Continued from page 2

room occupancy, and low percentage of households owning a car -- less than 20 percent.

"We are grateful to APA for recognizing one of our great neighborhoods, and the value of good planning to make great places. We are committed to preserving the cultural heritage of Chinatown while improving the neighborhood's physical character to best serve its 15,000 residents and the millions of tourists that visit annually," said John Rahaim, Planning Director for the City and County of San Francisco.

APA's Great Neighborhoods, Great Streets and Great Public Spaces feature unique and authentic characteristics that have evolved from years of thoughtful and deliberate planning by residents, community leaders and planners. The 2013 Great Places have many things Americans say are important to their "ideal community" including locally owned businesses, transit, neighborhood parks, and sidewalks. They illustrate how the foresight of planning fosters communities of lasting value.

The nine other APA 2013 Great Neighborhoods are: Downtown Norwich, CT; Downtown Decatur, Decatur, GA; Central Street Neighborhood, Evanston, IL; Downtown Mason City, Mason City, IA; Historic Licking Riverside Neighborhood, Covington, KY; Kenwood, Minneapolis, MN; Beaufort Historic

District, Beaufort, SC; West Freemason, Norfolk, VA; and Williamson-Marquette Neighborhood, Madison, WI.

For more information about these neighborhoods, as well as APA's top 10 Great Streets and top 10 Great Public Spaces for 2013 and previous years, visit www.planning.org/greatplaces. For more about National Community Planning Month taking place throughout October visit www.planning.org/ncpm.

The American Planning Association is an independent, not-for-profit educational organization that provides leadership in the development of vital communities. APA and its professional institute, the American Institute of Certified Planners, are dedicated to advancing the art, science and profession of good planning -- physical, economic and social -- so as to create communities that offer better choices for where and how people work and live. Members of APA help create communities of lasting value and encourage civic leaders, business interests and citizens to play a meaningful role in creating communities that enrich people's lives. APA has offices in Washington, D.C., and Chicago, Ill. For more information, visit www.planning.org.

Website: <http://www.sfgov.org/index.asp>

Source: City and County of San Francisco

Not All Small Businesses Make It Big

■ Continued from page 1

says, some do, and they are responsible for most of the job creation.

"A handful of those will start small and grow into being something rather big," he says. "But those are a fraction of all the small businesses that start."

"[Government] loan programs, I would say, would be better targeted towards young businesses than small businesses per se."

- John Haltiwanger of the University of Maryland

'Not Just A Restaurant'

Economists say such job growth is all about new firms — startups — but not all of them. Most startups will actually fail. The second most likely outcome is that they'll start small and stay small. Just a tiny fraction start small and then grow fast,

creating an outside share of new jobs. One such company is Sweetgreen, which dishes out fast, fresh organic salads in compostable bowls at 20 locations on the East Coast.

Pedro Ceron manages the restaurant near Capitol Hill. He's worked for the company for a little more than a year and is one of about 570 people now employed by Sweetgreen. Six years ago, it was just a little shack of a shop in D.C.'s Georgetown neighborhood, says co-founder Nicolas Jammot.

"It was 560 square feet, and most people told us that you couldn't open a restaurant in that space or that size. But we were college seniors, and we wanted to do it; so we did it," Jammot says.

At first, there were only about 10 employees, and Jammot says the founders worked all day, every day to make it a success. "Washing dishes, ringing up salads, making salad. In the early days, we were elbow deep in salad," Jammot says.

Two years later, they opened their second and third stores, in larger spaces, hiring more employees. They brought on an executive team and more locations followed. Another founder, Nathaniel Ru, says that was always the plan.

"For us, we really approached the business not as a restaurant business, but more as a startup. We wanted to create a company and a bigger business, not just a restaurant," Ru says.

Researchers say there are fast-growing businesses like this one in just about every segment you can imagine, from haircutting to high tech. But, Haltiwanger, of the University of Maryland, says government programs often aren't aimed at these companies.

"Targeting small businesses overall is probably mistargeting," he says.

He points to the Small Business Administration loan program, which he says helps firms based on their size rather than their age. "Their loan programs, I would say, would be better targeted towards young businesses than small businesses per se," Haltiwanger says.

Last year, the federal government backed \$30 billion in loans to small businesses, and based on past years, it's safe to say the overwhelming majority of those loans went to existing businesses rather than startups. A few years ago, after it was already established, one of the businesses that benefited from that program was Sweetgreen.

Source: 2013 NPR

Skanska Breaks Ground



Rendering courtesy of SkB Architects and Studio 216



Rendering courtesy of SkB Architects and Studio 216

AEC Firms Offer Mixed Reaction to Government Shutdown

Debra K. Rubin

As the partial government shutdown stretched into its second week, federal agency officials, contractors and sector analysts reacted differently to the effect on contracts, staffing and profitability.

On Oct. 15, 10 days after the Pentagon recalled 90% of 350,000 furloughed workers, the Army Corps of Engineers said that new regulatory office closures will halt permit applications and reviews and preconstruction notices.

The U.S. Nuclear Regulatory Commission's Oct. 10 shutdown would not affect jobs of 300 "essential" workers, including nuclear plant inspectors, but has affected staffing that could delay construction approvals at new reactors in Georgia, South Carolina and Tennessee, says Platt's, which, like ENR, is part of McGraw Hill Financial.

Also halted is non-emergency reactor licensing, license renewal amendments, review of design certifications and regulatory guidance, said NRC Chairwoman Allison McFarlane.

URS Corp., a long-time federal contractor, said Oct. 10 it had furloughed 3,000 of its 54,000-person staff. "The government shutdown, the continuing effects of sequestration and uncertainty about the federal budget are all having negative impacts on URS and many other government contractors," said H. Thomas Tom Hicks, URS chief financial officer in a company statement.

The firm's stock dropped 1.9% for the week ending Oct. 11 against other E&C firms tracked by Credit Suisse lead analyst Jamie Cook.

Analyst Andrew Wittman of Baird Equity Research says the furlough's duration "is the largest area of uncertainty for 2013 [results]." He says URS, Tetra Tech and AECOM "have the greatest exposure to the federal government as a percentage of revenue in the E&C space," also noting possible impacts at Jacobs, Fluor and CB&I.

Spokespersons for Fluor, CH2M Hill and Bechtel declined to confirm staffing status at U.S. Energy Dept. former nuclear sites, referring questions to DOE.

But a published local report in Augusta, Ga., notes a 1,400-person furlough by contractor Savannah River Remediation at DOE's

Savannah River Site in Aiken, S.C.

Bechtel National, CH2M Hill, and Babcock & Wilcox make up the contractor joint venture. It had laid off 465 workers in September due to anticipated fiscal 2014 budget cuts.

The site's lead contractor, the Fluor-led Savannah River Nuclear Solutions, has done no furloughs so far, but could begin that process when current funding runs out at month's end, says the local report.

Sevenson Environmental CFO Bill McDermott has seen no significant impacts yet on the firm's federal cleanup jobs, which make up 25% of operations, but he says furloughs of Corps and U.S. Environmental Protection Agency field staff could soon impede project work and progress payments.

"If furloughs continue, Sevenson will eventually be forced to lay off field personnel at government sites," he says. "We are doing our best to manage things so that doesn't have to happen any sooner than absolutely necessary."

ICF International says it has received stop-work orders from some federal clients, but a spokesman says affected employees are using paid time off and some top executives have agreed to take a 20% pay cut. He says the firm's work for non-US, commercial and state and local clients is not affected.

About ENR

ENR's Editorial Mission

Engineering News-Record provides the news, analysis, commentary and data that construction industry professionals need to do their jobs more effectively. Our products include a weekly magazine with more than 70,000 paid subscribers, a website with over 90,000 unique visitors a month and a series of in-person events. The audience includes contractors, project owners, engineers, architects, government regulators and industry suppliers—many of whom work around the world. ENR connects diverse sectors of the industry with coverage that everyone needs about issues such as business management, design, construction methods, technology, safety, law, legislation, environment and labor.

Source: ENR.com

DIVERSITY & AFFIRMATION



Supreme Court Weighs Michigan Affirmative Action Ban

The U.S. Supreme Court was poised to hear argument Tuesday on whether Michigan or any state can ban affirmative action for race or gender reasons.

In the November 2006 election, 58 percent of Michigan's voters adopted Proposal 2, which amended Michigan's Constitution to prohibit discrimination -- or preferential treatment -- in public education, government contracting and public employment based on race, sex, ethnicity or national origin.

In other words, the state cannot discriminate against someone because of race or gender, but it also cannot give preferential treatment to someone based on race or gender.

Almost immediately following the election, a group of plaintiffs led by the Coalition to Defend Affirmative Action filed suit challenging the constitutionality of the amendment.

The full 6th U.S. Circuit Court of Appeals, based in Cincinnati, by a vote of 8-7 struck down the state amendment only as it applies to public schools, saying it violates the equal protection guarantee of the U.S. Constitution. It left the rest of the amendment intact.

"It is exceedingly odd to say that a statute which bars a state from 'discriminat[ing] ... on the basis of race' violates the equal protection clause because it discriminates on the basis of race and sex," the state told the U.S. Supreme Court in a petition.

Link: <http://www.hispanicbusiness.com>

Source: Copyright 2013 United Press International, Inc. (UPI)

Justices Voice Support For State Affirmative Action Ban



Protesters in support of affirmative action gather outside the Supreme Court on Oct. 15. (Photo: Susan Walsh, AP)

Richard Wolf
USA Today

Oral arguments in case involving a 2006 Michigan voter initiative shows the Supreme Court is likely to rule that states can prohibit racial preferences.

A majority of Supreme Court justices appeared to agree Tuesday that states can ban affirmative action policies, an indication that they are likely to uphold a Michigan voter initiative after a decade-long dispute.

Several justices expressed doubts that the constitutional amendment — which banned discrimination or preferential treatment on the basis of race or sex — violates minorities' equal protection rights, as an appeals court ruled last year.

"Is it unreasonable for the state to say, 'Look, race is a lightning rod ... so why don't we say we want you to do everything you can without having racial preferences?'" Chief Justice John Roberts asked lawyers trying to preserve affirmative action at state universities.

The justices could be ready to issue a ruling in *Schuetz v. Coalition to Defend Affirmative Action* that such bans are constitutional, but not to go further by taking aim at the wide use of racial preferences by universities in 42 states without bans.

Roberts and Justices Antonin Scalia, Samuel Alito and Anthony Kennedy all questioned why a state's voters should not be able to change affirmative action policies, just as any other level of school or state government can. Justice Clarence Thomas' vote for the ban is virtually assured.

Among those five, only Kennedy appeared torn during Tuesday's oral arguments, but his sharp questioning of lawyers opposing the ban seemed to indicate that he is more likely to align with the court's conservative wing. "The person to watch here is Justice Kennedy," says Steven Shapiro, the ACLU's legal director.

Justices Sonia Sotomayor, the court's lone Hispanic member, and Ruth Bader Ginsburg were the only ones who appeared to oppose Michigan's ban. Justice Stephen Breyer's viewpoint was more difficult to determine. Justice Elena Kagan recused herself from the case, presumably because of work she did while serving as U.S. solicitor general in 2009-10.

In addition to Michigan, seven other states ban affirmative action: California, Florida, Washington, Arizona, Oklahoma, Nebraska and New Hampshire. The University of Georgia also bans the policy.

The debate comes a year after the high court sidestepped what would have been a landmark ruling against affirmative action in university admissions by ordering a lower court to scrutinize more carefully the University of Texas' use of racial preferences.

And it comes 10 years after two seminal Supreme Court decisions affecting the University of Michigan: one that struck down the undergraduate school's point system that included race, but another that upheld the law school's consideration of race among other factors.

The decade-long effort to pass and defend the Michigan Civil Rights Initiative began just days after that latter decision. Voters approved the amendment 58% to 42% in 2006. A federal district court upheld it, but the 6th Circuit Court of Appeals struck it down last November.

PROTESTERS GATHER OUTSIDE COURT

The long-simmering dispute brought several hundred protesters to the foot of the Supreme Court Tuesday in support of affirmative action policies.

Also present was Jennifer Gratz, who won her own case against the University of Michigan in 2003, then spent the next three years promoting the constitutional amendment to override the high court's decision in a separate case upholding some use of racial preferences.

Continued on page 16

50 YEARS AGO, CALIFORNIA MADE AN UNPRECEDENTED PROMISE: THERE WOULD BE A PLACE IN COLLEGE FOR ALL WHO WANTED IT.

UNIVERSITY OF CALIFORNIA	CALIFORNIA STATE UNIVERSITY	CALIFORNIA COMMUNITY COLLEGES
RESEARCH	TEACH	TRAIN, RETRAIN, TRANSFER
228,000 STUDENTS	433,000 STUDENTS	2.9 MILLION STUDENTS
10 CAMPUSES	23 CAMPUSES	112 CAMPUSES
55,000 GRADUATES/YR	92,000 GRADUATES/YR	125,000 DEGREES/CERTIFICATES/YR

55% OF CSU AND 30% OF UC BACHELOR'S DEGREE RECIPIENTS STARTED AT A CALIFORNIA COMMUNITY COLLEGE

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80% AND 70% PERCENTAGE OF CALIFORNIA'S FIREFIGHTERS, LAW ENFORCEMENT OFFICERS AND EMTS (80%), AS WELL AS ITS NURSES (70%), THAT TRAIN AT CALIFORNIA COMMUNITY COLLEGES

LARGEST HEALTH SCIENCES TRAINING PROGRAM IN THE NATION

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CALIFORNIA COMMUNITY COLLEGES ENROLL ONE QUARTER OF ALL COMMUNITY COLLEGE STUDENTS IN THE U.S.—YES, REALLY

\$1=\$3

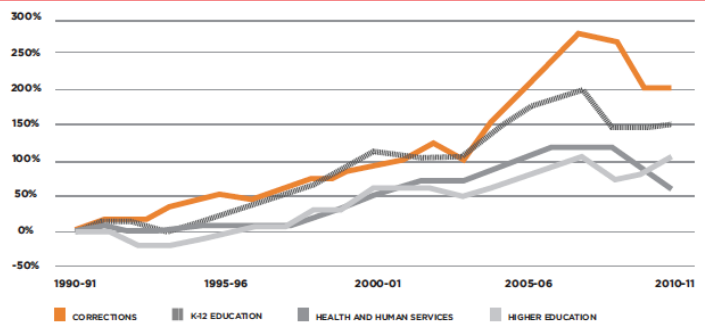
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CSU AWARDS THE MOST DEGREES IN CALIFORNIA'S COMPETITIVE INDUSTRIES AND CRITICAL PUBLIC SERVICE OCCUPATIONS:

HOSPITALITY/TOURISM (8%), AGRICULTURE/FOOD/BEVERAGE (8%), BUSINESS (8%), SOCIAL WORK (6%), CRIMINAL JUSTICE (7%) AND TEACHER EDUCATION (8%).

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We Don't Have Time To Wait To Catch Up



GROWTH IN STATE SPENDING ON PRISONS HAS OUTSTRIPPED EVERY OTHER MAJOR SECTOR.

Source: CPRE fiscal profiles and governor's budget

READY OR NOT, HERE THEY COME:

Undergraduate demand is expected to grow by 387,000 by 2019. To accommodate it will take \$1.5 billion more in revenue.

WORKFORCE SKILLS GAP:

If current trends persist, California faces a shortage of 1 million college graduates needed for the workforce by 2025.

Source: A 2009 Public Policy Institute of California study

Source: California Postsecondary Education Commission report, March 2010

OUR COMPETITORS AREN'T WAITING. IN FACT, THEY'RE RAMPING UP.

INTELLECTUAL FLIGHT

Other countries are building their higher education systems on our blueprint. Texas, Oregon and other states are actively recruiting our most promising faculty and college-bound students because of California's disinvestment.

Since 2000, more college graduates have left California than have arrived from other states.⁴ Once gone, they are much less likely to come back. We can't build a thriving knowledge-based economy if we keep undermining its foundation.

BUT ALL THAT WE'VE BUILT IS AT RISK.

2009-10 STATE FUNDING CUTS: \$1.7 billion

UNFUNDED ENROLLMENT: 226,000 students

California's public universities and colleges now have half as much state money to spend per student as they did in 1990 in real dollars.



CLBC pushes 'Agenda 2020' to boost education, business and job opportunities for state's African American residents

California Legislative Black Caucus launches new website to tout its policy agenda and progress initiatives.

The nine-member California Legislative Black Caucus (CLBC) announced it has launched CLBC Agenda 2020, an ambitious multi-year effort built around two primary policy initiatives: education and black enterprise.

CLBC Agenda 2020 will promote legislative policies and governmental steps needed to achieve specific social and community progress goals set by the CLBC by the Year 2020 which includes efforts to reduce high unemployment among California's African American women, men and teens; increase college-bound black student enrollment to state-funded colleges and universities by 25%; and increase the number of African American contractors doing business with the State of California.

"We've set a series of substantial goals for ourselves as lawmakers," CLBC Chair Holly J. Mitchell said. Mitchell represents the 54th Assembly District. She chairs the Assembly Budget Subcommittee on Health and Human Services.

"Our CLBC members' work in the State Capitol representing the interests, needs and concerns of Californians extends to our specific interest in making certain that African American residents in the Golden State are able fully share in programs and

services California has to offer in the way of education and black enterprise opportunities to improve their lives and enhance their communities," she added.

The CLBC Agenda 2020 Education Initiative seeks to:

- Protect, improve and expand access to high quality Early Care and Education for every African American child.
- Increase the African American high school graduation rate by 50% by 2020.
- Increase the number of African American students gaining admission to and matriculating from a California Community College, California State University (CSU) and University of California (UC) by 25% by 2020.
- Conduct informational hearings in Los Angeles, San Diego, Inland Empire, Bay Area and Central Valley to elevate the emphasis on educational outcomes.
- Convene a task force to focus on closing the education achievement gap experienced by African American students

The CLBC Agenda 2020 Black Enterprise Initiative seeks to:

- Increase the number of African American contractors doing business with the State of California.

- Reduce African American unemployment rates by addressing the challenges in the small business community.

- Protect and preserve home ownership
- Promote training and vocational education opportunities, especially in economic sectors like to grow in the future
- Support workforce development efforts in human service occupations.

"With the CLBC Agenda 2020, we intend to build upon the accomplishments of our elected African American legislative predecessors who -- dating back to 1918 and through the CLBC's founding in 1967 -- fought courageously and tirelessly for equality, justice and opportunity for residents of our Golden State. Over the coming seven years, the nine members of the CLBC will do likewise until we achieve the legislative, policy and fiscal goals we have set for our Caucus and our state," Assembly member Mitchell said.

To reach constituents with their new policy agenda and progress initiatives for education and black enterprise, CLBC members have launched a new website at blackcaucus.legislature.ca.gov.

Source: California Legislative Black Caucus

CLBC Agenda 2020

The California Legislative Black Caucus Agenda 2020 is our effort to focus our legislative, political and community engagement efforts on two pivotal areas of California life: learning and earning.

Through our policy initiatives in education and black enterprise, we intend to create new opportunities for excellence and success for California African American residents of all ages.

'To Learn and Grow'

As CLBC members, we keenly appreciate the power and the promise of a quality education.

Education is the critical foundation for learning, understanding and growth for African American children and youth in California. Education is the gateway to advanced learning, lifelong skills, specialized trades, professional capabilities and upward mobility for California's African American adults.

Because education is so important to the future growth and potential of our state's African American children, you and adults, we have established concrete education goals and made supporting a culture of excellence through education the first of our twin public policy pillars for our CLBC Agenda 2020.

CLBC Education Initiative

- Protect and improve access to high quality pre-school for every African American child.
- Increase the African American high school graduation rate by 50% by 2020.
- Increase the number of African American students gaining admission to community college, California State University (CSU) and University of California (UC) by 25% by 2020.
- Conduct informational hearings in Los Angeles, San Diego, Inland Empire, Bay Area and Central Valley to elevate the emphasis on educational outcomes.
- Convene a task force to focus on closing the education achievement gap experienced by African American students

'To Work and Earn'

As CLBC members, we are constantly reminded of our African American history and contributions to our state's progress through our labor and entrepreneurship.

The ability to work and earn a living is fundamental to the exercise of life, liberty and the pursuit of happiness in California. While California represents the sixth largest economy in the world, economic fluctuations can often quickly send our state careening from 'Boom Times to Bust'.

Because we believe that no population of Californians knows the fast-changing, long-lasting



impact of these economic forces better than our state's African American residents, we have established a Black Enterprise Economic Development Initiative as the second of our twin public policy pillars for our CLBC Agenda 2020.

CLBC Black Enterprise Initiative

- Increase the number of African American contractors doing business with the State of California.
- Reduce African American unemployment rates by addressing the challenges in the small business community.
- Protect and preserve home ownership
- Promote training and vocational education opportunities, especially in economic sectors like to grow in the future
- Support workforce development efforts in human service occupations.

Source: California Legislative Black Caucus

PUBLIC LEGAL NOTICES

UNIVERSITY OF CALIFORNIA SAN FRANCISCO

ADVERTISEMENT FOR BIDS

Subject to conditions prescribed by the University of California, San Francisco, sealed bids for a lump sum contract are invited for the following Work:

HSW 12 IMMUNOLOGY REMODEL

Project No.: M1660 / Contract No.: L00438

DESCRIPTION OF WORK:

The scope of work includes but may not be limited to selective renovation to portions of Health Sciences West (HSW) 12th Floor, including selective demolition, installation of new partitions, doors, some laboratory casework and equipment, minor modifications to existing mechanical, electrical, and plumbing systems including fire alarms, fire sprinklers and telephone/data systems.

BIDDER QUALIFICATIONS: To be eligible for consideration of award, bidders must have the minimum experience set forth in the Supplementary Instructions To Bidders. Bidders must submit qualification documents as an attachment to the Bid Form.

PROCEDURES:

Bidding Documents will be available on **October 14, 2013 (10 AM)** and will be issued from:

UCSF Documents, Media & Mail (UCSF-DMM)
1855 Folsom Street, Room 135
San Francisco, CA 94103

Contact Persons: Ben La (415) 476-5030 (9:00 AM - 5:00 PM)

Customer Service Line (415) 514-2054 (before & after working hours)
Fax No. (415) 476-8278

Log into <http://www.cpfm.ucsf.edu/contracts/index.htm>
Click on the UCSF Documents, Media & Mail button

Bidding Documents can be viewed and may be ordered on line at the following website address: <http://www.ucsfplans.com/>

The parking lot and facility entrance can be accessed from 15th Street. There is a 15-minute Green Zone free parking available at this location for order pick-ups.

Checks should be made payable to "Regents of the University of California" and submitted to UCSF Documents, Media and Mail (UCSF-DMM). Major credit cards are accepted. There is an additional charge, paid by the Bidder, for shipping and handling fees for overnight mail. UCSF-DMM will charge fees according to option selected in shipping documents to you. Call UCSF-DMM to place an order. **Personal Checks and Cash not accepted.**

UNIVERSITY OF CALIFORNIA SAN FRANCISCO

ANNOUNCEMENT TO PREQUALIFIED BIDDERS AND ADVERTISEMENT FOR BIDS

HSIR FIRE SMOKE DAMPER REPAIR

Project No.: M2607A / Contract No.: SL0265
UNIVERSITY OF CALIFORNIA,
SAN FRANCISCO

Bidding Documents will be available beginning **October 17, 2013 at 10:00 AM** and can be purchased from UCSF Documents, Media & Mail:

Log into <http://www.cpfm.ucsf.edu/contracts/index.htm>
Click on the UCSF Documents, Media & Mail button (Use the same website above to view complete Advertisement).

The following contractors have been prequalified to bid on this project and the University will **ONLY** receive bids from the following:

Warm-Air Heating, Ventilation & Air-Conditioning (HVAC) Contractors

ACCO Engineered Systems
Hellwig Mechanical
Southland Industries

Sealed bids are to be received on **November 6, 2013 at 3:00 PM** and opened at **3:05 PM** at UCSF - Minnesota St. Finance Service Center, University of California, San Francisco, 654 Minnesota Street, 2nd Floor, San Francisco, CA 94107-3027. Phone: (415) 476-5343.

Prior to the Bid Deadline and after bid opening, the University may establish a new Bid Deadline no earlier than 24 hours from the prior Bid Deadline, if no mate-

DISTRIBUTION OPTIONS:

Electronic Distribution: Bidders will receive Bidding Documents via *Electronic Distribution* for a **NON-REFUNDABLE FEE of \$25**.

Hard Copy Distribution: Bidders will receive a hard copy of the Bidding Documents for a **NON-REFUNDABLE FEE of \$50** per set.

Bidders must attend a **mandatory** pre-bid conference at 9:00 AM, October 17, 2013. For details, see <http://www.cpfm.ucsf.edu/contracts/index.htm> (Use the same website above to view complete Advertisement for Bids - Project Bidding Information).

Bids will be received and opened only at Minnesota St. Finance Service Center, University of California, San Francisco, 654 Minnesota Street, 2nd Floor, San Francisco, CA 94107. Phone: (415) 476-5343. Bid Deadline: Sealed bids must be received on or before **3:00 PM, November 4, 2013.x**

Prior to the Bid Deadline and after bid opening, the University may establish a new Bid Deadline no earlier than 24 hours from the prior Bid Deadline, if no material changes are made to the bidding documents, and no earlier than 72 hours if material changes are made. In such event the University will, at a minimum, notify all persons or entities known by the University to have received a complete set of Bidding Documents and who has provided a street address and/or facsimile number for receipt of any written pre-bid communications."

Every effort will be made to ensure that all persons have equal access to contracts and other business opportunities with the University within the limits imposed by law or University policy. Each Bidder may be required to show evidence of its equal employment opportunity policy. The successful Bidder and its subcontractors will be required to follow the non-discrimination requirements set forth in the Bidding Documents and to pay prevailing wage at the location of the work.

The successful Bidder will be required to have the following California current and active contractor's license at the time of submission of the Bid:

LICENSE CLASSIFICATION: General Building Contractors

LICENSE CODE: B

ESTIMATED CONSTRUCTION COST: \$1,100,000 - \$1,200,000

THE REGENTS OF THE UNIVERSITY
OF CALIFORNIA
University of California, San Francisco
October, 2013

rial changes are made to the bidding documents, and no earlier than 72 hours if material changes are made. In such event the University will, at a minimum, notify all persons or entities known by the University to have received a complete set of Bidding Documents and who has provided a street address and/or facsimile number for receipt of any written pre-bid communications.

DESCRIPTION OF WORK:

This project includes materials, products, equipment, labor, devices and incidentals necessary and required for the demolition and replacement of selected modulating Fire Smoke Dampers on the building's main supply and exhaust risers. Upon installation of new fire smoke dampers and duct systems the contractor shall confirm Fire Smoke Dampers are responding and operating correctly, including testing of each FSD in the presence of the State Fire Marshal.

Estimated construction cost: \$450,000 - \$550,000

Every effort will be made to ensure that all persons have equal access to contracts and other business opportunities with the University within the limits imposed by law or University policy. Each Bidder may be required to show evidence of its equal employment opportunity policy.

The bidding mode will be a lump sum contract in which the lowest responsive and responsible bidder will be selected.

**CONTRACTOR'S LICENSE:
LICENSE CLASSIFICATION: Warm-Air Heating, Ventilation & Air-Conditioning (HVAC)
LICENSE CODE: C-20**

CALIFORNIA STATE UNIVERSITY STANISLAUS

NOTICE TO CONTRACTOR SEWER LIFT STATION REPLACEMENT, PROJECT NUMBER 7916 CSU STANISLAUS ONE UNIVERSITY CIRCLE TURLOCK, CA 95382

The Trustees of the California State University will receive sealed bid proposals in room MSR290 at the above address, for furnishing all labor and materials for construction of the Sewer Lift Station Project Number 7916, for the CSU Stanislaus, campus.

Proposals will be received in the above-mentioned room until 2:00 p.m. on November 14, 2013 in accordance with the contract documents, at which time the proposals will be publicly opened and read.

In general, the work consists of the replacing a sewer lift station in accordance with the plans and specifications prepared by Nexus Engineering, 1400 Lone Palm Avenue, Suite A, Modesto, CA 95351, telephone: (209) 572-7399. Plans and specifications may be seen at the office of the University and Plan Rooms. Engineer's construction estimate is \$625,000.

Plans and specifications will be available for review and purchase after October 14, 2013 by requesting them from ARC by going to www.e-ARC.com/ca/modesto then clicking on "Public Planroom" or by calling the ARC Modesto location at, (209) 524-2924 asking for the PlanWell Department. Plans and specifications cost approximately \$100.00 per set plus tax and shipping payable to ARC and are non-refundable.

Each bidder offering a proposal must comply with bidding provisions of Article 2.00 et seq. of the Contract General Conditions. The bidder should familiarize himself with all the provisions of the Contract General Conditions and Supplementary General Conditions, especially Article 2.02, regarding the necessity to prequalify with the Trustees ten (10) business days prior to the bid date.

Bidders must be prequalified by the Trustees. Prequalification of Prospective Bidders, Form 703.11 can be downloaded from the internet at http://www.calstate.edu/cpd/c/cm/contractor_prequal_bidders.shtml, or bidders may contact the person below to request forms.

This project is a public works project and is subject to prevailing wage rate laws (see Contract General Conditions, Article 4.02-c).

A mandatory pre-bid walkthrough has been scheduled for Thursday, October 24, 2013. Interested bidders should assemble at the Mary Stuart Rogers Building, conference room MSR130 on the campus.

The Trustees require the successful bidder to achieve three percent (3%) DVBE participation in contracting construction projects as established in the bidding documents, and this must occur prior to the bid opening.

It will be the responsibility of each bidder to obtain a bid proposal package in sufficient time to fulfill requirements therein. Bid proposal packages are obtainable only by **prequalified** contractors, licensed in the State of California with an A license, and the bid packages must be requested from the Trustees, located at CSU Stanislaus, One University Circle, Turlock CA 95382; Attention: Debbie DaRosa, (209) 667-3987.

UNIVERSITY OF CALIFORNIA SANTA CRUZ

ADVERTISEMENT FOR CM/CONTRACTOR PREQUALIFICATION

The University of California, Santa Cruz seeks qualified CM/Contractors to assist with the construction of a new Coastal Biology Building at the Marine Science Campus, and construction of the infrastructure utility services to support the facility.

The general scope of the CM/Contractors includes preconstruction services to assist with cost estimating, scheduling, phasing, development of bid packages, and bidding for construction. During the construction phase, the CM/Contractor will provide general contracting services including general conditions work.

Subject to conditions prescribed by the University of California, Santa Cruz, responses to the University's prequalification documents for a CM/Contractor contract are sought from bidders for the following project:

**Marine Science Campus Coastal Biology Building
Project Number: 4932
UNIVERSITY OF CALIFORNIA,
SANTA CRUZ**

PREQUALIFICATION OF PROSPECTIVE BIDDERS

The University has determined that CM/Contractors who submit proposals on this project must be prequalified.

Prequalified CM/Contractors will be required to have the following California contractor's license:

GENERAL BUILDING CONTRACTOR, B

The current estimated construction cost for the project is \$60 million.

PREQUALIFICATION SCHEDULE

After **Monday, October 21, 2013**, a single set of Level 1 prequalification documents will be issued at:

CONTRACTS TRAILER
PHYSICAL PLANNING AND CONSTRUCTION
UNIVERSITY OF CALIFORNIA, SANTA CRUZ
1156 HIGH STREET
SANTA CRUZ, CA 95064
831-459-2366
khill@ucsc.edu

On **Friday, November 1, 2013** before 3:00 PM, completed Level 1 prequalification documents will be received at:

CONTRACTS TRAILER
PHYSICAL PLANNING AND CONSTRUCTION
UNIVERSITY OF CALIFORNIA, SANTA CRUZ
1156 HIGH STREET
SANTA CRUZ, CA 95064
831-459-2366

**PLEASE VISIT OUR WEBSITE AT:
<http://ppc.ucsc.edu> FOR THE TEXT OF THE
FULL ADVERTISEMENT AND INFORMATION
ON HOW TO OBTAIN PREQUALIFICATION
DOCUMENTS.**

THE REGENTS OF THE UNIVERSITY OF
CALIFORNIA
University of California, Santa Cruz
October, 2013

COME ADVERTISE WITH US



PUBLIC LEGAL NOTICES



**CITY & COUNTY OF SAN FRANCISCO
DEPARTMENT OF PUBLIC WORKS**

**REQUEST FOR QUALIFICATIONS
AS-NEEDED SPECIAL INSPECTION &
TESTING SERVICES 2013
CONTRACT NO. APC14037**

Department of Public Works (DPW), City & County of San Francisco (City) announces a Request for Qualifications (RFQ) for the provision of special inspection & testing services on an as-needed basis. The Consultant shall provide all services, labor, materials, & equipment necessary to perform special inspection & testing services for construction & building materials.

Statement of Qualifications (Proposals) will be received at 30 Van Ness Avenue, 5th Floor, San Francisco, California until 2:30 P.M. Pacific Time, November 13, 2013. Consultants shall submit Proposals as required in the RFQ package. Late submittals will not be considered. Digital files of the RFQ Package may be downloaded at no cost at: www.sfdpw.org/biddocs. Notices regarding Addenda & other proposal changes will be distributed by email to Plan Holders. Additional information are available from the DPW's Contracts, Bid Opportunities & Payments webpage at: www.sfdpw.org

The City intends to award five (5) master Agreements, each having a 5-year term & \$800,000 contract amount limit. Contract Service Orders (CSOs) will be issued during the first 3 years only. The last 2 years of the 5-year contract is to complete work only for CSOs authorized & issued during the first 3 years of the contract. Work will be distributed based on the best match of qualifications & expertise to particular projects & ongoing performance in the Contract, at the discretion of the City. This is an "as-needed" contract. Award of a contract neither guarantee all or a portion of the contract amount, nor does it guarantee that the projected amount of \$800,000 would be expended.

As-Needed Special Inspection & Testing Services 2013 will include, in general, the full range of special testing & inspection in accordance with the San Francisco Building Code. Such services include, but are not limited to, inspection & test-

ing of: concrete placement & sampling, specialty bolts installation, special moment, reinforcing steel & prestressing tendons, structural welding, structural masonry, reinforced gypsum concrete, insulating concrete fill, sprayed-on fireproofing, pilings, dilled piers, caissons, shotcrete, smoke-control system, demolition, exterior facing, shear walls, holdowns, crane safety, corrosion, electrical, dry-rot, & other tests & inspections. Services will also include underwater inspections or dive inspections, Code & Plan review, & Office of Statewide Health Planning & Development (OSHPD) Inspections.

Rating bonuses will be applied as per San Francisco Administrative Code Chapter 14B. Certified Local Business Enterprise (LBE) firms are encouraged to submit proposals. The LBE Subconsultant participation goal is 20%. Call Selormey Dzikunu at 415-558-4059 for details. In accordance with Chapter 14B requirements, all Proposers, except those who meet the exception noted below, shall submit documented good faith efforts with their proposals & must achieve 80 out of 100 points to be deemed responsive. Proposers will receive 15 points for attending the pre-proposal conference. Refer to CMD Form 2B for more details. Exception: Proposers who demonstrate that their total LBE participation exceeds the above subcontracting goal by 35% will not be required to meet the good faith efforts requirements.

A pre-proposal meeting will be held on October 24, 2013 at 2:30 P.M. at the Main Conference Room, 30 Van Ness Avenue, 5th Floor, San Francisco, California.

Questions regarding the RFQ must be submitted no later than 6 business days before the RFQ due date, by email to the Contract Manager at: Severino.Caranto@sfdpw.org

In accordance with San Francisco Administrative Code Chapter 6, no proposal is accepted & no contract in excess of \$400,000 is awarded by the City & County of San Francisco until such time as (a) the Mayor or the Mayor's designee approves the contract for award & (b) the Director of Public Works then issues an order of award. Pursuant to Charter Section 3.105, all contract awards are subject to certification by the Controller as to the availability of funds.

10/17/13
CNS-2545003#
SMALL BUSINESS EXCHANGE



**CITY & COUNTY OF SAN FRANCISCO
DEPARTMENT OF PUBLIC WORKS**

**REQUEST FOR PROPOSALS
TENDERLOIN AREA CLEANUP PROGRAM
CONTRACT NO. FPS14027**

Department of Public Works' Bureau of Street Environmental Services (DPW/BSES) announces a Request for Proposals (RFP) for sidewalk and gutter cleaning services in the City's Tenderloin area bounded by O'Farrell, Mason, Hyde and McAllister Streets. Qualified Consultants should be capable of providing a range of services such as community organizing, outreach, education, facilitation of services and providing the cleaning services directly or by utilizing subconsultants.

This RFP is for a three-year contract not to exceed One Hundred Thousand Dollars (\$100,000.00) per fiscal year, for a total of three hundred thousand dollars (\$300,000.00). DPW/BSES will select one (1) Consultant only.

Proposals will be received at the Bureau of Street Environmental Services, 2323 Cesar Chavez Street, San Francisco, CA 94124 by 4:00 P.M. on November 5, 2013. Consultants shall submit Proposals as required in the RFP package. Late submittals will not be considered. Digital files of the RFP Package may be downloaded at no cost at: www.sfdpw.org/biddocs. Notices regarding Addenda & other proposal changes will be distributed by email to Plan Holders. Additional information are available from the DPW's Contracts, Bid Opportunities & Payments webpage at: www.sfdpw.org.

Rating bonuses will be applied as per San Francisco Administrative Code Chapter 14B. Certified Local Business Enterprise (LBE) firms are encouraged to submit proposals. The LBE Subconsultant

participation goal is 25%. Call Selormey Dzikunu at 415-558-4059 for details. In accordance with Chapter 14B requirements, all Proposers, except those who meet the exception noted below, shall submit documented good faith efforts with their proposals & must achieve 80 out of 100 points to be deemed responsive. Proposers will receive 15 points for attending the pre-proposal conference. Refer to CMD Form 2B for more details. Exception: Proposers who demonstrate that their total LBE participation exceeds the above subcontracting goal by 35% will not be required to meet the good faith efforts requirements.

A pre-proposal meeting will be held on October 22, 2013 at 2:30 P.M. at 2323 Cesar Chavez Street, Conference Room.

Questions regarding the RFP must be submitted by 4:00 P.M. on October 25, 2013, by email to: Aaron.Wu@sfdpw.org.

In accordance with San Francisco Administrative Code Chapter 6, no proposal is accepted & no contract in excess of \$400,000 is awarded by the City & County of San Francisco until such time as (a) the Mayor or the Mayor's designee approves the contract for award & (b) the Director of Public Works then issues an order of award. Pursuant to Charter Section 3.105, all contract awards are subject to certification by the Controller as to the availability of funds.

10/17/13
CNS-2546439#
SMALL BUSINESS EXCHANGE



**CITY & COUNTY OF SAN FRANCISCO
DEPARTMENT OF PUBLIC WORKS**

**Contract No. 3073V
(ID No. FCP14012)
MISSION DOLORES PARK
REHABILITATION PROJECT**

Sealed bids will be received at 1155 Market Street, 4th Floor, San Francisco, California 94103 until 2:30 p.m. on November 13, 2013, after which they will be publicly opened and read. Digital files of Bid Documents, Plan Holders Lists, and Addenda may be downloaded at no cost from the Department of Public Works (DPW) Electronic Bid Documents Download site at www.sfdpw.org/biddocs, or purchased on a CD format from 1155 Market St., 4th Fl., S F, CA 94103, tel: 415-554-6229, for a non-refundable \$15.00 fee paid by cash or check to "Department of Public Works". Please visit the DPW's Contracts, Bid Opportunities and Payments webpage at www.sfdpw.org for more information. Notices regarding Addenda and other bid changes will be distributed by email to Plan Holders.

The work to be done under this contract is located at Dolores Park; a 14 acre site is between Church, Dolores, 18th and 20th Streets and the Muni Metro J-Church Line along the western edge. The Work includes traffic routing; hazardous materials abatement; site and building demolition; grading and drainage; sewer; electrical; concrete and asphalt paving; concrete retaining walls; planting and irrigation; transplanting of palm trees; sodded lawn installation; two new restroom buildings and one new operations/maintenance building below ball courts with related utility connections; tennis/multi-use/basket ball courts with chain link fencing; site furnishings and all other related work in accordance with the drawings and specifications. The work will be phased. The time allowed for completion is 420 consecutive calendar days. The Architect's estimate is in excess of \$10,000,000. For more information, contact the Project Manager, Jake Gilchrist at (415) 581-2561.

This Project shall incorporate the required partnering elements for Partnering Level 2 Refer to Section 01 31 33 for more details.

Pursuant to San Francisco Administrative Code (SFAC) Section 6.25, "Clean Construction" is required for the performance of all work.

Mayor Lee Announces

Continued from page 2

Homes Campaign Director Becky Kanis. "In the last 100 days, San Francisco has proven that it has that team."

The local team worked together to streamline and improve the accessibility of a housing program for homeless veterans. HUD VASH operated as a partnership between the VA and the SFHA and to focus HUD VASH only on chronically homeless veterans. However, the team knew that the federally funded HUD VASH program was not enough: chronically homeless veterans would need more resources to meet the goal. Swords to Plowshares, a local non-profit providing short term assistance to place veterans into housing with the Support Services for Veteran Families (SSVF) program agreed to also focus on chronically homeless veterans, and all of the participating public, private, and non-profit organizations agreed to share information, work together, and solve problems as a team. At least 110 chronically

The Specifications include liquidated damages. Contract will be on a Lump Sum Bid Items basis. Progressive payments will be made.

Bid discounts may be applied as per SFAC Chapter 14B. Subcontracting goal is 26% LBE. Call Finbarr Jewell at (415) 274-0511 for details. In accordance with SFAC Chapter 14B requirements, all bidders, except those who meet the exception noted below, shall submit documented good faith efforts with their bids and must achieve 80 out of 100 points to be deemed responsive. Bidders will receive 15 points for attending the pre-bid conference. Refer to CMD Form 2B for more details. Exception: Bidders who demonstrate that their total LBE participation exceeds the above subcontracting goal by 35% will not be required to meet the good faith efforts requirements.

A pre-bid conference will be held on October 29, 2013 at 1:30 p.m., Main Conference Rm, 5th Fl, 30 Van Ness Ave, SF.

For information on the City's Surety Bond Program, call Jennifer Elmore at (415) 217-6578.

A corporate surety bond or certified check for ten percent (10%) of the amount bid must accompany each bid. SFAC Sec. 6.22(A) requires all construction greater than \$25,000 to include performance and payment bonds for 100% of the contract award.

Class "B" license required to bid.

In accordance with SFAC Chapter 6, no bid is accepted and no contract in excess of \$400,000 is awarded by the City and County of San Francisco until such time as the General Manager of the Recreation and Park Dept. recommends the contract for award, and the Recreation and Park Commission then adopts a resolution awarding the Contract. Pursuant to Charter Section 3.105, all contract awards are subject to certification by the Controller as to the availability of funds.

Minimum wage rates for this project must comply with the current General Prevailing Wage as determined by the State Dept. of Industrial Relations. Minimum wage rates other than applicable to General Prevailing Wage must comply with SFAC Chapter 12P, Minimum Compensation Ordinance.

Right reserved to reject any or all bids and waive any minor irregularities.

10/17/13
CNS-2545045#
SMALL BUSINESS EXCHANGE

homeless veterans are now permanently housed and have set the pace to end San Francisco veteran homelessness by 2015.

"This incredible accomplishment demonstrates that with the right resources, determination and cooperation within the community, we can end veteran homelessness once and for all," said Swords to Plowshares Executive Director Michael Blecker.

In order to maintain the new pace and meet the goal, local homeless veterans need safe, decent housing and landlords who are willing to work with the partnership. The challenge is that veterans are given their HUD-VASH rental assistance voucher faster, but many are still unable to locate an apartment in the currently competitive rental market. Landlords interested in renting to veterans, contact the San Francisco Local Homeless Coordinating Board at the Human Services Agency at 415-557-6007.

Source: City and County of San Francisco ©2000-2013

PUBLIC LEGAL NOTICES



UCLA

ADVERTISEMENT FOR BIDS

Subject to conditions prescribed by the University of California, Los Angeles, sealed bids for a lump-sum contract are invited for the following work:

BOTANICAL GARDEN NW ENTRANCE Project Number 948423.02

DESCRIPTION OF WORK: This Project will create a new, more visible entrance to the UCLA Botanical Garden. In addition, the Project will add a small plaza to the corner of Tiverton and Charles Young Drive, provide a new ADA-compliant entrance ramp and restroom as well as development of the lower garden - replacement of the asphalt with decomposed granite and the removal of a portion of the lathe house.

The estimated construction cost is \$925,000.00.

BIDDING DOCUMENTS:

1. Bidding Documents will be available beginning on October 11, 2013 and will be issued at:

ARC
2435 Military Ave.
Los Angeles, CA 90064
Telephone (310) 477-6501
Website: <http://social.fordgraphics.com>

2. Bidders may view the Bidding Documents online at the ARC PlanWell Public Plan Room, and purchase digital and/or hard copies of the Bidding Documents by contacting ARC as indicated above. All parties will make arrangements with and payment to ARC directly. (NOTE: Bidding

Documents will not be issued at the University's office.)

PRODUCT SUBSTITUTION DEADLINE: For those products, materials and equipment designated in the Bidding Documents as requiring evaluation of substitution prior to submittal of bids, requests for said substitutions will only be accepted at the following location:

Contracts Administration
University of California, Los Angeles
1060 Veteran Avenue, Suite 125
Box 951395
Los Angeles, California 90095-1395
(310) 825-7015

and will not be accepted after:

11:00 a.m., October 29, 2013

BID DEADLINE: Bids will be received only at the following location:

Contracts Administration
University of California, Los Angeles
1060 Veteran Avenue, Suite 125
Box 951365
Los Angeles, California 90095-1365
310-825-7015

and must be received at or before:

2:00 p.m., November 12, 2013

MANDATORY PRE-BID CONFERENCE & JOB WALK: A mandatory Pre-Bid Conference and mandatory Pre-Bid Job Walk will be conducted on October 22, 2013 beginning promptly at 10:00 a.m. Only bidders who participate in both the Conference and the Job Walk, in their entirety, will be allowed to bid on the Project as prime contractors. Participants must arrive at or before 10:00 a.m. Persons arriving later than said time

will not be allowed to bid on the Project as prime contractors. Participants shall meet at Capital Programs Building, 1060 Veteran Avenue (follow signs to the meeting room), UCLA campus (refer to the online UCLA Campus Map at www.ucla.edu/map). For further information, contact John A D'Amico at 310-267-4756.

(NOTE: *Bidders are advised that parking may be difficult. Bidders should allow ample time to drive to the above location in heavy traffic, find a parking space, walk to the building, and arrive in the designated Meeting Room prior to the required time. It is currently anticipated that the Conference/Job Walk will last at least 2 hours.*)

LICENSE REQUIREMENTS: The successful Bidder will be required to have the following California current and active contractor's license at the time of submission of the Bid:

A License (General Engineering)

Every effort will be made to ensure that all persons have equal access to contracts and other business opportunities with the University within the limits imposed by law or University policy. Each Bidder may be required to show evidence of its equal employment opportunity policy. The successful Bidder and its subcontractors will be required to follow the nondiscrimination requirements set forth in the Bidding Documents and to pay prevailing wage at the location of the work.

The work described in the contract is a public work subject to section 1771 of the California Labor Code.

THE REGENTS OF THE UNIVERSITY OF CALIFORNIA

(Visit our website at:
<http://www.capitalprograms.ucla.edu>)

purchase digital and/or hard copies of the Bidding Documents by contacting ARC as indicated above. All parties will make arrangements with and payment to ARC directly. (NOTE: Bidding Documents will not be issued at the University's office.)

BID DEADLINE: Bids will be received only at the following location:

Contracts Administration
University of California, Los Angeles
1060 Veteran Avenue, Suite 125
Box 951365
Los Angeles, California 90095-1365
310-825-7015

and must be received at or before:

2:00 p.m., November 8, 2013

MANDATORY PRE-BID CONFERENCE & JOB WALK: A mandatory Pre-Bid Conference and mandatory Pre-Bid Job Walk will be conducted on October 25, 2013 beginning promptly at 10:00 a.m. Only bidders who participate in both the Conference and the Job Walk, in their entirety, will be allowed to bid on the Project as prime contractors. Participants must arrive at or before 10:00 a.m. Persons arriving later than said time will not be allowed to bid on the Project as prime contractors. Participants shall meet at Conference Room SP121 located at the Sproul Presidio Residence Hall, 251 Charles Young Drive West, UCLA Campus. For navigation applications enter: (34.072008, -118.449598). Parking is available at the Sunset Village (SV) parking structure.

UCLA campus (refer to the online UCLA Campus Map at www.ucla.edu/map). For further information, contact Hank Knapp at 310-825-8515.

(NOTE: *Bidders are advised that parking may be difficult. Bidders should allow ample time to drive to the above location in heavy traffic, find a parking space, walk to the building, and arrive in the designated Meeting Room prior to the required time. It is currently anticipated that the Conference/Job Walk will last at least 2 hours.*)

LICENSE REQUIREMENTS: The successful Bidder will be required to have the following California current and active contractor's license at the time of submission of the Bid:

C-20 License (Warm-Air Heating, Ventilating & Air-Conditioning)

Every effort will be made to ensure that all persons have equal access to contracts and other business opportunities with the University within the limits imposed by law or University policy. Each Bidder may be required to show evidence of its equal employment opportunity policy. The successful Bidder and its subcontractors will be required to follow the nondiscrimination requirements set forth in the Bidding Documents and to pay prevailing wage at the location of the work.

The work described in the contract is a public work subject to section 1771 of the California Labor Code.

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ADVERTISEMENT FOR BIDS

Subject to conditions prescribed by the University of California, Los Angeles, sealed bids for a lump-sum contract are invited for the following work:

CP DT CHILLER REPLACEMENT Project Number T128HK062513

DESCRIPTION OF WORK: Replacement of existing chillers on the Canyon Point (CP) and Delta Terrace (DT) residence halls. Contractor shall demolish the existing chillers, piping and associated devices and controls; and provide new chillers, chilled water pumps, loops, and all controls, piping and accessories. Contractor shall connect to the existing piping system and provide a fully integrated BAS control system capable of interfacing with the existing building BAS system. The entire air and water system shall be tested, adjusted and balanced by a Contractor furnished testing agency.

BIDDING DOCUMENTS:

1. Bidding Documents will be available beginning on October 17, 2013 and will be issued at:

ARC
2435 Military Ave.
Los Angeles, CA 90064
Telephone (310) 477-6501
Website: <http://social.fordgraphics.com/>

2. Bidders may view the Bidding Documents online at the ARC PlanWell Public Plan Room, and

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- CSU Office of the Chancellor
- City of Ontario
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- Los Angeles Co DPSS
- Los Angeles Co MTA
- Metropolitan Water District of Southern California
- Oakland USD
- Palos Verdes Peninsula USD
- San Jose State University
- San Mateo Co Transit District
- Santa Clara Valley Water District
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ADVERTISEMENT FOR PREQUALIFICATION (GENERAL CONTRACTOR) (Re-Advertisement)

Subject to conditions prescribed by the University of California, Los Angeles, responses to the University's prequalification documents for a lump sum contract are sought from prospective general contractor bidders (hereafter "bidders") for the following project:

CAMPBELL HALL - AAP ADDITION AND RENOVATION

Project Number 943960.01

UNIVERSITY OF CALIFORNIA,
LOS ANGELES

PREQUALIFICATION OF PROSPECTIVE BIDDERS: The University has determined that bidders who submit bids on this project must be prequalified.

Prequalified bidders will be required to have the following California contractor's license:

B License (General Building)

GENERAL DESCRIPTION OF WORK: Renovation of approximately 1,815 GSF of existing tutoring rooms and construction of a new 2,000 GSF addition, for the Academic Advancement Program (AAP) at Campbell Hall. The addition shall be constructed on an existing terrace and shall be connected to the facility by a combination of new and existing openings in the exterior masonry walls. A new single occupancy lavatory shall be provided to comply with ADA requirements and a replacement terrace shall be constructed for use as an outdoor tutoring area.

The work shall include: demolition of the existing terrace; site preparation and excavation, constructing foundations, fabricating and installing structural steel, metal stud framing, roofing, stucco, glazing, drywall, suspended ceilings, HVAC, plumbing, electrical, lighting; refinishing of concrete floors; provision of fire alarm and fire sprinkler systems; new communications connectivity conduit, paint, finishes, window coverings, signage, projection screen, landscaping, paving and drainage.

The estimated construction cost is \$1,600,000.00

PREQUALIFICATION SCHEDULE: On, October 16, 2013 prequalification documents will be available to intending bidders online at www.capitalprograms.ucla.edu and will be issued at no cost at:

Contracts Administration
University of California, Los Angeles
1060 Veteran Avenue, Suite 125
Box 951395
Los Angeles, California 90095-1395
310-825-7015

MANDATORY PRE-QUALIFICATION CONFERENCE: A Mandatory Pre-Qualification Conference will be conducted on October 23, 2013 beginning promptly at 10:00 a.m. Only general contractor bidders who participate in the Conference in its entirety will be allowed to submit prequalification documents and, if prequalification is achieved, bid on the Project as general contractors. Participants must arrive at or before the above-specified time. Persons arriving later than said time will not be allowed to submit prequalification documents or submit bids as general contractors. Participants shall meet at Capital Programs Building, 1060 Veteran Avenue (follow signs to the meeting room), UCLA campus (refer to the online UCLA Campus Map at www.ucla.edu/map). For further

information, contact University's Project Manager Eric Heggen at eheggen@capnet.ucla.edu.

NOTES:

1. Attendee shall be a staff member of the general contractor bidder's firm who will be actively involved in responding to this Prequalification, and who is highly knowledgeable of the firm's potential response to the prequalification criteria.

2. Attendees are advised that parking may be difficult. Attendees must allow ample time to drive to the above location in heavy traffic, find a parking space, walk to the building, and arrive in the designated Meeting Room prior to the required time. It is currently anticipated that the Conference will last at least 2 hours.

SUBMITTAL DEADLINE: Each Bidder's completed Prequalification Questionnaire and associated documents must be received at the above-listed University Contracts Administration office in a sealed envelope no later than:

3:00 p.m., October 30, 2013.

NOTE: Bidders who successfully prequalified based on the prior criteria remain prequalified and are not required to submit any further information nor attend the prequalification conference specified above.

NOTE: Only hard copy submittals will be accepted. Oral, telephonic, electronic mail (e-mail), facsimile, or telegraphic Prequalification Questionnaires are invalid and will not be accepted. Only University's Prequalification Questionnaire (and associated documents) will be accepted.

Any person or entity not satisfied with the outcome of the prequalification must file a written notice challenging the outcome within 10 calendar days from the date of the University's written notice regarding prequalification determination as further detailed in the Prequalification Questionnaire. Any assertion that the outcome of the prequalification process was improper will not be a ground for a bid protest. However, University reserves the right (but is not obligated) to accept late submissions and to request, receive, and evaluate supplemental information after the above time and date at its sole determination.

The dates, times, and location set for receiving and opening of bids will be set forth in an Advertisement for Bids.

The University reserves the right to reject any or all responses to Prequalification Questionnaires and to waive non-material irregularities in any response received.

All information submitted for prequalification evaluation will be considered official information acquired in confidence, and the University will maintain its confidentiality to the extent permitted by law.

Every effort will be made to ensure that all persons have equal access to contracts and other business opportunities with the University within the limits imposed by law or University policy. Each Bidder may be required to show evidence of its equal employment opportunity policy. The successful Bidder and its subcontractors will be required to follow the nondiscrimination requirements set forth in the Bidding Documents and to pay prevailing wage at the location of the work.

The work described in the contract is a public work subject to section 1771 of the California Labor Code.

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ADVERTISEMENT FOR CM/ CONTRACTOR PREQUALIFICATION (Utilizing Best Value Selection Methodology)

Subject to conditions prescribed by the University of California, Los Angeles, responses to the University's prequalification documents for a CM at Risk contract (utilizing Best Value Selection methodology) are sought from prospective general contractor bidders (hereafter "bidders") for the following project:

ENGINEERING VI – PHASE 2 Project Number 940252.01

UNIVERSITY OF CALIFORNIA,
LOS ANGELES

PREQUALIFICATION OF PROSPECTIVE BIDDERS: The University has determined that bidders who submit bids on this project must be prequalified.

Prequalified General Contractor bidders will be required to have the following California contractor's license(s):

B License (General Building)

GENERAL DESCRIPTION OF WORK: The Project will construct the 90,000 gsf Engineering VI – Phase 2 building on a site located adjacent to the main entrance to campus and interconnect the building to the Engineering VI – Phase 1 project, currently under construction. The building will be a Type I, fire resistive, steel framed structure with five above grade levels and one partial subterranean level for mechanical equipment and storage. The first level will accommodate several conference spaces including a 200 to 250 fixed-seat auditorium for traditional and web-enabled online teaching. The upper levels will include Occupancy group B offices and classroom space.

Major trades include mechanical, electrical, plumbing, and fire life safety systems. Mechanical equipment shall include the installation of active radiant cooling systems in addition to conventional air handling and fan coil units. Predominant exterior finishes include terracotta stone and brick veneer in addition to curtain wall glazing. The scope of the work shall also include connections to campus utilities, roadway reconfigurations and landscape and hardscape improvements. A new loading dock will be constructed in the south east corner of the building to accommodate tractor trailer deliveries and a trash compactor. The University currently anticipates that the Engineering VI – Phase 2 Building will be constructed to meet the LEED New Construction "Gold" green building requirements.

The Contract Value is estimated between \$50,000,000 and \$55,000,000.

PREQUALIFICATION SCHEDULE: On October 16, 2013, prequalification documents will be available to intending bidders online at www.capital.ucla.edu and will be issued at no cost at:

Contracts Administration
University of California, Los Angeles
1060 Veteran Avenue, Suite 125
Box 951395
Los Angeles, California 90095-1395
310-825-7015

MANDATORY PRE-QUALIFICATION CONFERENCE: A Mandatory Pre-Qualification Conference will be conducted on October 24, 2013 beginning promptly at 10:00 a.m. Only general contractor bidders who participate in the Conference in its entirety will be allowed

to submit prequalification documents and, if prequalification is achieved, bid on the Project as general contractors. Participants must arrive at or before the above-specified time. Persons arriving later than said time will not be allowed to submit prequalification documents or submit bids as general contractors. Participants shall meet at Capital Programs Building, 1060 Veteran Avenue (follow signs to the meeting room), UCLA campus (refer to the online UCLA Campus Map at www.ucla.edu/map). For further information, contact University's Project Manager Will Chung at (310) 267-4018.

NOTES:

1. Attendee shall be a staff member of the general contractor bidder's firm who will be actively involved in responding to this Prequalification, and who is highly knowledgeable of the firm's potential response to the prequalification criteria.

2. Attendees are advised that parking may be difficult. Attendees must allow ample time to drive to the above location in heavy traffic, find a parking space, walk to the building, and arrive in the designated Meeting Room prior to the required time. It is currently anticipated that the Conference will last at least 2 hours.

On November 7, 2013, the completed Prequalification Questionnaire and associated documents will be received at the above-specified address.

The Prequalification Questionnaire and associated documents are due on November 7, 2013 at 3:00 p.m.

Any person or entity not satisfied with the outcome of the prequalification must file a writ challenging the outcome within 10 calendar days from the date of the University's written notice regarding prequalification determination. Any assertion that the outcome of the prequalification process was improper will not be a ground for a bid protest. However, the University reserves the right to accept late submissions and to request, receive, and evaluate supplemental information after the above time and date at its sole determination.

The dates, times, and location set for receiving and opening of bids will be set forth in an Advertisement for Bids.

The University reserves the right to reject any or all responses to Prequalification Questionnaires and to waive non-material irregularities in any response received.

All information submitted for prequalification evaluation will be considered official information acquired in confidence, and the University will maintain its confidentiality to the extent permitted by law.

Every effort will be made to ensure that all persons have equal access to contracts and other business opportunities with the University within the limits imposed by law or University policy. Each Bidder may be required to show evidence of its equal employment opportunity policy. The successful Bidder and its subcontractors will be required to follow the nondiscrimination requirements set forth in the Bidding Documents and to pay prevailing wage at the location of the work.

The work described in the contract is a public work subject to section 1771 of the California Labor Code.

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FICTITIOUS BUSINESS NAME • CHANGE OF NAME

FICTITIOUS BUSINESS NAME STATEMENT File No. A-0353973-00	FICTITIOUS BUSINESS NAME STATEMENT File No. A-0353365-00	FICTITIOUS BUSINESS NAME STATEMENT File No. A-0354268-00	FICTITIOUS BUSINESS NAME STATEMENT File No. A-0353820-00	FICTITIOUS BUSINESS NAME STATEMENT File No. A-0354173-00	FICTITIOUS BUSINESS NAME STATEMENT File No. A-0353517-00
<p>Fictitious Business Name(s): Angus Bio Consulting Address 951 Lombard Street, San Francisco, CA 94133 Full Name of Registrant #1 Tina Marie Rarick (CA) Address of Registrant #1 951 Lombard Street, San Francisco, CA 94133</p> <p>This business is conducted by A Limited Liability Company. The registrant(s) commenced to transact business under the fictitious business name(s) listed above on N/A</p> <p>Signed: Tina M. Rarick, President</p> <p>This statement was filed with the County Clerk of San Francisco County on 9/26/2013</p> <p>Notice: This fictitious name statement expires five years from the date it was filed. A new fictitious business name statement must be filed prior to this date. The filing of this statement does not of itself authorize the use in this state of a fictitious business name in violation of the right of another under Federal, State or Common Law</p> <p>Filed: Maribel Jaldon, Deputy County Clerk 9/26/2013</p> <p style="text-align: center;"><u>9/26/13 + 10/3/13 + 10/10/13 + 10/17/13</u></p>	<p>Fictitious Business Name(s): First Korean Market Address 4625 Geary Blvd., San Francisco, CA 94118 Full Name of Registrant #1 Ainwell Inc. (CA) Address of Registrant #1 1555 Geary Blvd. #5, San Francisco, CA 94115</p> <p>This business is conducted by A Corporation. The registrant(s) commenced to transact business under the fictitious business name(s) listed above on N/A</p> <p>Signed: Kum Yun Son</p> <p>This statement was filed with the County Clerk of San Francisco County on 8/29/2013</p> <p>Notice: This fictitious name statement expires five years from the date it was filed. A new fictitious business name statement must be filed prior to this date. The filing of this statement does not of itself authorize the use in this state of a fictitious business name in violation of the right of another under Federal, State or Common Law</p> <p>Filed: Jeanette Yu, Deputy County Clerk 8/29/2013</p> <p style="text-align: center;"><u>10/3/13 + 10/10/13 + 10/17/13 + 10/24/13</u></p>	<p>Fictitious Business Name(s): Kookoon Address 2434 Pine Street, San Francisco, CA 94115 Full Name of Registrant #1 Laura Afonso Address of Registrant #1 2434 Pine Street, San Francisco, CA 94115</p> <p>This business is conducted by An Individual. The registrant(s) commenced to transact business under the fictitious business name(s) listed above on 10/10/2013</p> <p>Signed: Laura Afonso</p> <p>This statement was filed with the County Clerk of San Francisco County on 10/10/2013</p> <p>Notice: This fictitious name statement expires five years from the date it was filed. A new fictitious business name statement must be filed prior to this date. The filing of this statement does not of itself authorize the use in this state of a fictitious business name in violation of the right of another under Federal, State or Common Law</p> <p>Filed: Guillermo Sandoval, Deputy County Clerk 10/10/2013</p> <p style="text-align: center;"><u>10/17/13 + 10/24/13 + 10/31/13 + 11/7/13</u></p>	<p>Fictitious Business Name(s): Bespoke Construction Address 1555 Yosemite Avenue #36, San Francisco, CA 94124 Full Name of Registrant #1 John Louis Fannon Address of Registrant #1 1244 5th Avenue, San Francisco, CA 94122</p> <p>This business is conducted by An Individual. The registrant(s) commenced to transact business under the fictitious business name(s) listed above on N/A</p> <p>Signed: John Fannon</p> <p>This statement was filed with the County Clerk of San Francisco County on 9/20/2013</p> <p>Notice: This fictitious name statement expires five years from the date it was filed. A new fictitious business name statement must be filed prior to this date. The filing of this statement does not of itself authorize the use in this state of a fictitious business name in violation of the right of another under Federal, State or Common Law</p> <p>Filed: Guillermo Sandoval, Deputy County Clerk 9/20/2013</p> <p style="text-align: center;"><u>9/26/13 + 10/3/13 + 10/10/13 + 10/17/13</u></p>	<p>Fictitious Business Name(s): In Him Holy Spirit Inspired Ministry Address 106 Sargent Street, San Francisco, CA 94132 Full Name of Registrant #1 Jennifer L. Barrera Address of Registrant #1 106 Sargent Street, San Francisco, CA 94132</p> <p>This business is conducted by An Individual. The registrant(s) commenced to transact business under the fictitious business name(s) listed above on 10/4/2013</p> <p>Signed: Jennifer L. Barrera</p> <p>This statement was filed with the County Clerk of San Francisco County on 10/4/2013</p> <p>Notice: This fictitious name statement expires five years from the date it was filed. A new fictitious business name statement must be filed prior to this date. The filing of this statement does not of itself authorize the use in this state of a fictitious business name in violation of the right of another under Federal, State or Common Law</p> <p>Filed: Guillermo Sandoval, Deputy County Clerk 10/4/2013</p> <p style="text-align: center;"><u>10/10/13 + 10/17/13 + 10/24/13 + 10/31/13</u></p>	<p>Fictitious Business Name(s): Syd & Clo Jewelry Company Address 4306 Geary Blvd., Ste 201, San Francisco, CA 94118 Full Name of Registrant #1 Virginia Young Address of Registrant #1 4306 Geary Blvd. Ste. 201 San Francisco, CA 94118</p> <p>This business is conducted by An Individual. The registrant(s) commenced to transact business under the fictitious business name(s) listed above on 7/15/2013</p> <p>Signed: Virginia Young</p> <p>This statement was filed with the County Clerk of San Francisco County on 9/9/2013</p> <p>Notice: This fictitious name statement expires five years from the date it was filed. A new fictitious business name statement must be filed prior to this date. The filing of this statement does not of itself authorize the use in this state of a fictitious business name in violation of the right of another under Federal, State or Common Law</p> <p>Filed: Jennifer Wong, Deputy County Clerk 9/9/2013</p> <p style="text-align: center;"><u>9/19/13 + 9/26/13 + 10/3/13 + 10/10/13</u></p>

CHANGE OF NAME

ORDER TO SHOW CAUSE FOR
CHANGE OF NAME
CASE NO. CNC 13-549845

PETITIONER OR ATTORNEY
Kyle Goodburn
28 Minerva Street, San Francisco, CA 94112

TO ALL INTERESTED PERSONS:
1. Petitioner **Kyle Landon Goodburn** for a decree changing names as follows:

Kyle Landon Goodburn changed to
Kyle Lukas Reichen

2. THE COURT ORDERS that all persons interested in this matter shall appear before this court at the hearing indicated below to show cause, if any, why the petition for change of name should not be granted.

NOTICE OF HEARING

Date: **December 10, 2013** Time: **9:00 AM**
Room: **514**

3. A copy of this Order to Show Cause shall be published in **Small Business Exchange**, at least once each week for four successive weeks prior to the date set for hearing on the petition in the **Small Business Exchange** newspaper of general circulation, printed in this county.

**SUPERIOR COURT OF CALIFORNIA,
COUNTY OF SAN FRANCISCO
400 MCALLISTER STREET
SAN FRANCISCO, CA 94102**

MARY ANN MORAN, Clerk
DATED - October 2, 2013

10/10/13 + 10/17/13 + 10/24/13 + 10/31/13

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Getting Your Business Started

Starting your own business may be one of the most exciting, rewarding—and challenging—experiences of your life. Whether you're ready to open a retail shop or restaurant, become a consultant or sell your crafts online, launching a business of your own requires careful planning and a clear-eyed assessment of the risks and responsibilities.

Although there is no one-size-fits-all approach to starting a business, some basic strategies apply when it comes to getting your business off the ground:

- **Learn business 101.** You don't have to have an MBA, but you will need to know something about keeping the books, writing contracts, getting a business license and paying the bills. In the beginning, one person might hold the roles of purchasing agent, office manager, salesperson, marketing expert, book-keeper, tax specialist, and janitor—you. Even when you can afford to hire employees for all of these jobs, as the business owner, it's a good idea to know how to do it all. Take advantage of free resources and training online and in your community. The Small Business Administration and Better Business Bureau have a number of free educational tools.
- **Get good advice.** A trusted friend with experience in business can help you avoid pitfalls. The Service Corps of Retired Executives can help you find a mentor. See if your local college has a small business development center, a private-public partnership whose mission it is to educate small business owners. They offer classes and one-on-one counseling.
- **Research the market.** Think about your target audience or customer base and do some research on your competition. You'll find information in the library, in trade magazines and newsletters, on the Internet, at your local Chamber of Commerce, and the Small Business Administration. Other business owners and trade associations can also offer insight. Keep track of all your research, which you will use to develop a business plan.
- **Write your business plan.** A business plan will serve as your map for starting and running your business and is essential if you need to get a loan. A good business plan will include an analysis of the market, information about how the business will be run, a marketing and sales strategy, and a forecast of income and costs.
- **Determine the legal structure for your business.** The type of business entity you establish will affect the amount of regulatory paperwork you have to file, your personal liability regarding investments into your business, and the taxes you have to pay. Learn more about business structures.
- **Establish your creditworthiness.** If you are planning to get a business loan to start a new business, potential lenders will look at your personal credit history. Make sure your credit history is solid and that you've paid your taxes. Be sure to check your credit report and correct any errors before applying for a loan. You can get a free copy of your credit report from each credit bureau once a year through the government-sponsored Web site www.annualcreditreport.com.
- **Determine what kind of financing you need.** Even before you need to borrow money, choose a bank that will be able to offer guidance and expert advice as well as the kinds of loan services you may need now or in the future. There are a variety of credit and financing options available to help you start and grow your small business.
- **Name your business.** Be creative, but also check legal requirements in your state and make sure the name you choose isn't the same or almost the same as another business that has legal rights to the name. Before registering your business name with your Secretary of State's office, research your proposed name online and on the U.S. Patent and Trademark Office's database of federally registered trademarks. If you're starting an Internet business or want to create a Web site for your business, you will also need to buy a domain name.
- **Important details to remember: Licensing, Taxes, and Permits.** Register for state and local taxes, get your tax ID number, and find out what licenses and permits you need before you get your business off the ground.

For more information about starting, registering and running a small business, we recommend visiting the U.S. Small Business Administration Web site and getting legal and financial advice from a licensed professional familiar with your state or locale.

Source: Capital One ©2013 Capital One

Rewarding Employees with Company Stock

If your business is incorporated and you want to reward employees, consider issuing stock. Using this form of compensation has benefits to employees and to you.

Company perspective

If you pay a cash bonus or give a fringe benefit, it's a cash drain to the company. Issuing stock as compensation is not. You merely issue shares to the employee equal to the bonus, reward, or compensation you intend.

Company stock can come with restrictions on stock transfers or substantial risk of forfeiture that effectively tie employees to you. For example, there may be a time frame (say five years) before the risk of forfeiture expires and the employee is fully "vested" in the shares so that he or she can sell them at that time. With a closely-held business, other restrictions may continue, such as a requirement to first offer the shares to the corporation before selling them to an outsider.

For most fringe benefit plans, strict non-discrimination rules apply to prevent you from selectively rewarding employees. This does not apply to giving stock to employees; you can

choose who to reward and how much the reward will be.

This form of compensation is subject to payroll taxes. This means you must pay the employer share of FICA as well as FUTA taxes on the value of the shares issued to an employee.

Giving stock to employees is likely to raise their company loyalty. As a stockholder, they have skin in the game and should want more than ever to see the company succeed.

Employee perspective

Stock issued to employees is a form of compensation that's taxable to them. When and how they are taxed depends on certain factors. If the stock is restricted or subject to substantial risk of forfeiture, there is no immediate tax required. Tax results when there is no longer any substantial risk of forfeiture or the shares are freely transferable. At that time, the value of the shares is taxed as ordinary income. It's up to the company to set the value.

However, the employee can make a Sec. 83(b) election to report the compensation now, which allows all future appreciation to be taxed as capital gains rather than as ordinary income.

The election must be made no later than 30 days after the date that the stock is transferred to the employee by filing it in the IRS service center (it's not filed with the employee's tax return but should be attached to the return). The IRS has a sample election that you can give employees to use for making an election. There is a risk in making this election. The employee cannot recoup any income tax paid when the stock is received if he or she leaves the company before shares have vested so that the shares are lost to this employee; no loss is allowed.

If you issue qualified small business stock before January 1, 2014, and the employee holds it for more than five years, all capital gain becomes tax free. After this year, the exclusion for qualified small business stock declines from 100% to 50% unless Congress extends the current break. Qualified small business stock has specific limitations: the industry you're in, being a C corporation (not an S corporation), having assets of \$50 million or less, and more. Find more details about qualified small business stock in IRS Publication 550. Download Adobe Reader to read this link content

Final thoughts

Before you issue stock as compensation to employees, consider carefully what this means to the dilution of your ownership interests. Work closely with an attorney to craft a stock plan that works for your situation.

About the Author

Barbara Weltman is an attorney, prolific author with such titles as J.K. Lasser's Small Business Taxes and The Complete Idiot's Guide to Starting a Home-Based Business, and trusted professional advocate for small businesses and entrepreneurs. She is also the publisher of Idea of the Day® and monthly e-newsletter Big Ideas for Small Business® and host of Build Your Business Radio. She has been included in the List of 100 Small Business Influencers for 2011 and 2012. Follow her on Twitter: @BarbaraWeltman.

Source: U.S. Small Business Administration

Justices Voice Support For State Affirmative Action Ban

Continued from page 7

"Much progress has been made over the past 15 years in challenging discriminatory policies based on race preferences and moving toward colorblind government," Gratz said. "The Schuette case offers yet another opportunity to keep the country moving toward this goal. It was clear today that the court is ready to recognize that Michigan is moving in the right direction."

The debate has practical as well as legal implications. In Michigan and California particularly, the bans have reduced black and Hispanic enrollments at elite universities, as well as at law, medical and professional schools. The percentages of African Americans among entering freshmen at the University of California-Berkeley, UCLA and the University of Michigan were the lowest among the nation's top universities in 2011.

"There's been a precipitous drop," argued Shanta Driver, one of the attorneys representing opponents of the ban. "We are going back to the re-segregation of those schools because of the elimination of affirmative action."

Michigan's solicitor general, John Bursch, disputed statistics showing declines among black and Hispanic students at most public universities in Michigan and California. He said changes in 2010 that allowed students to check more than one racial box have skewed the figures.

While civil rights groups denounce those statistics, some conservative scholars argue that doing away with affirmative action gives minority students a better chance of succeeding at less competitive schools. They cite California's experience in the late 1990s, when declines at Berkeley and UCLA translated into more blacks and Hispanics at other University of California campuses, where they often achieve greater success.

"You want us to assume that the (affirmative action) programs are beneficial to a minority group," Roberts said, prompting Scalia to add, "It's certainly a debatable question."

'ALWAYS FOCUSED ON RACE'

Some states with bans on affirmative action, led by Florida, have used greater outreach to minority communities or increased the weight of socioeconomic factors to make up the difference.

The Michigan constitutional amendment says the state "shall not discriminate against, or grant preferential treatment to, any individual or group on the basis of race, sex, color, ethnicity, or national origin."

The state's attorney general, Bill Schuette, put it more simply in an interview with USA TODAY: "Anything a university does that has racial discrimination ought to be thrown in the trash can."

Opponents argued in their brief to the court that the initiative "enshrines in the Michigan Constitution the false claim that any attempt to overcome racial inequality and exclusion is an attempt to win 'preferential treatment,' an attempt to maintain 'discrimination.'"

They cite two precedents for their argument that the constitutional amendment violates minorities' rights: the Supreme Court's 1969 and 1982 rulings in cases from Akron and Seattle, in which the justices struck down voter-approved initiatives that had blocked the cities' pro-minority housing and school busing policies.

Bursch said those cases were different because they dealt with votes to overturn anti-discrimination laws, while the Michigan law merely requires equal treatment. State voters wanted "to move past the day when we are always focused on race," he said.

Kennedy, whose vote could determine the outcome, wrote the court's 1996 decision in *Romer v. Evans* striking down a Colorado referendum which had blocked local governments from enacting gay rights laws. But he has been on the other side of several cases involving racial preferences.

Source: USA Today

Women, minorities pay a high price

Continued from page 1

to buoy their business and 41 percent said that the designation has been "very or extremely helpful." On the other hand, certification as a women-owned business was "very or extremely useful" to only 17 percent of the group. For minorities, 8(a) and disabled-veteran status has proved to be the most helpful certification.

The findings are part of the second annual government contracting survey from the American Express OPEN's Victory in Procurement small business program.

All the businesses in the study are contained in the Federal Procurement Data System and are registered on the Central Contractor database.

About the Author

Alysha Sideman is the online content producer for Washington Technology.

Website: <http://washingtontechnology.com>

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PUBLIC LEGAL NOTICES

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ADVERTISEMENT FOR BIDS

Subject to conditions prescribed by the University of California, Los Angeles, sealed bids for a Unit Price Job Order ("UPJO") contract are invited for the following work:

DIRECT DIGITAL CONTROL UNIT PRICE JOB ORDER - FACILITIES MANAGEMENT 2013 Project Number 3744144

DESCRIPTION OF WORK: The University is seeking to hire a contractor to perform direct digital control construction work on an "as needed" basis that will be delivered by Unit Price Job Order (UPJO), and occurring on the UCLA Westwood campus. As described in more detail in the Bidding Documents, work under the UPJO will be limited to the following:

Direct digital control construction work related to Minor Capital Improvement Projects as well as work which includes repairs of, or alterations to, campus buildings, structures, or facilities to continue their usability at the designed level of service. Each Job Order shall have at least 51% of the work within the advertised license classification specified herein. Work outside said license classification may be self-performed by Contractor when said work is considered incidental and supplemental. In such cases, the value of said incidental and supplemental work shall not exceed 5% of the Job Order Sum. If the work outside the Contractor's license classification exceeds 5% of

the Job Order Sum, then Contractor must either hold the appropriate additional specialty license classification or subcontract the work to an appropriately licensed subcontractor.

Refer to Exhibit 20 of the bidding documents for direct digital control construction work excluded from this UPJO.

The total combined cost for all Job Orders issued will not exceed the Maximum Contract Value of \$750,000.00 during the 1-year Base Term and \$750,000.00 during each 1-year Option Term, if exercised by University. When the work of a job consists only of the trade of this UPJO, the cost of any individual Job Order Authorization will be from \$50,000.00 to \$500,000.00. When the work of a job consists of multiple trades, the cost of any individual Job Order Authorization for this UPJO will be from \$1,000.00 to \$500,000.00.

BIDDING DOCUMENTS:

1. Bidding Documents will be available beginning on October 14, 2013, and will be issued at:

ARC
2435 Military Ave.
Los Angeles, CA 90064
Telephone (310) 477-6501
Website: <http://social.fordgraphics.com/>

2. Bidders may view the Bidding Documents online at the ARC PlanWell Public Plan Room, and purchase digital and/or hard copies of the Bidding Documents by contacting ARC as indicated above. All parties will make arrangements with and payment to ARC directly. (NOTE: Bidding Documents will not be issued at the University's office.)

BID DEADLINE: Bids will be received only at the following location:

Contracts Administration
University of California, Los Angeles
1060 Veteran Avenue, Suite 125
Box 951365
Los Angeles, California 90095-1365
310-825-7015

and must be received at or before:

2:00 p.m., November 13, 2013

MANDATORY PRE-BID CONFERENCE: A mandatory Pre-Bid Conference will be conducted on October 21, 2013 beginning promptly at 1:30 p.m. Only bidders who participate in the Conference in its entirety, will be allowed to bid on the Project as prime contractors. Participants must arrive at or before 1:30 p.m. Persons arriving later than said time will not be allowed to bid on the Project as prime contractors. Participants shall meet at Capital Programs Building, 1060 Veteran Avenue (follow signs to the meeting room), UCLA campus (refer to the online UCLA Campus Map at www.ucla.edu/map). For further information, contact Steven Chang at 310-983-3151.

(NOTE: Bidders are advised that parking may be difficult. Bidders should allow ample time to drive to the above location in heavy traffic, find a parking space, walk to the building, and arrive in the designated Meeting Room prior to the required time. It is currently anticipated that the Conference will last at least 2 hours.)

LICENSE REQUIREMENTS: The successful Bidder will be required to have one of the following California current and active contractor's

licenses at the time of submission of the Bid:

C-7 License (Low Voltage Systems) OR C-10 License (Electrical)

PREQUALIFICATION: To be allowed to submit a bid, Bidders must have the minimum experience set forth in the Prequalification Questionnaire contained in the Bidding Documents and posted on the website listed below. Bidder's completed Prequalification Questionnaire must be received at the above-listed University Contracts Administration office in a sealed envelope no later than:

3:00 p.m., October 28, 2013

Bid Security in the amount of \$25,000 shall accompany each Bid. The surety issuing the Bid Bond shall be, on the Bid Deadline, an admitted surety insurer (as defined in California Code of Civil Procedure Section 995.120).

Every effort will be made to ensure that all persons have equal access to contracts and other business opportunities with the University within the limits imposed by law or University policy. Each Bidder may be required to show evidence of its equal employment opportunity policy. The successful Bidder and its subcontractors will be required to follow the nondiscrimination requirements set forth in the Bidding Documents and to pay prevailing wage at the location of the work.

The work described in the contract is a public work subject to section 1771 of the California Labor Code.

THE REGENTS OF THE UNIVERSITY OF CALIFORNIA

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